DAV University, Jalandhar Department of Commerce & Business Management



Scheme and Syllabi for Bachelor of Commerce (Honours) [B. Com (Hons)] 2022 Batch

(Program ID-27)

B. Com (H) is one of the most prestigious career-oriented programs as it opens numerous career options and opportunities both in India and abroad. The program offers a better understanding of the business world and aims at building students' entrepreneurial skills by giving them hands-on training.

Program Outcomes (POs)

POs

- **PO1.** Critical Thinking: Take informed actions after identifying the assumptions that frame our thinking and actions, checking out the degree to which these assumptions are accurate and valid, and looking at our ideas and decisions (intellectual, organizational, and personal) from different perspectives.
- **PO2.** Effective Communication: Speak, read, write and listen clearly in person and through electronic media in English and in one Indian language, and make meaning of the world by connecting people, ideas, books, media and technology.
- **PO3. Social Interaction**: Elicit views of others, mediate disagreements and help reach conclusions in group settings.
- **PO4.** Effective Citizenship: Demonstrate empathetic social concern and equity centred national development, and the ability to act with an informed awareness of issues and participate in civic life through volunteering.
- **PO5. Ethics:** Recognize different value systems including your own, understand the moral dimensions of your decisions, and accept responsibility for them.
- **PO6. Environment and Sustainability:** Understand the issues of environmental contexts and sustainable development.
- **PO7. Self-directed and Life-long Learning:** Acquire the ability to engage in independent and life-long learning in the broadest context socio-technological changes

Program Educational Objectives (PEOs)

- PEO1-It is designed to enable and empower students to acquire knowledge, skills and abilities to analyze and synthesize the contemporary realities pertaining to society and business.
- PEO2-The program is directed towards developing a problem-solving approach towards the issues which accompany the dynamism attached to the business world. The curriculum helps to inculcate learning ability among students for up-skilling and re-skilling even in the later part of life.

PEO3-The Program has the primary objective of enabling the students to understand policy framework, financial system and its constituents, the principles on which it operates, and regulatory concerns apart from the related different functional areas of business.

Program Specific Objectives (PSOs)

PSO1-Application of disciplinary knowledge pertaining to theories and doctrines to find the solution to problems of the business world

PSO2- The knowledge and skill set for various applications of accounting and auditing will be developed.

PSO3: Developing Entrepreneurship acumen on the basis of different functional areas of business.

Scheme of Courses (Program ID-27) Bachelor of Commerce: B. Com (Honours)

Category of Course	No of Courses	Credit Per course	Total Credits
Core Discipline	25	4	100
Skill Enhancement	2	3	15
Course (SEC)	2	4	
	1	1	
Ability Enhancement Course (AEC)	1	4	10
	1	3	
	1	1	
	1	2	
Discipline Specific Elective (DSE)	6	3	18
General Elective	4	4	16
		TOTAL	159

Scheme of Courses (Program ID-27) Bachelor of Commerce: B. Com (Honours) Semester 1

S.No	Paper	Course Title	L	Т	P	Cr	Course Type
5.110	Code	Course Title	L	1	1	CI	
1	COM101	Financial Accounting-I	4	1	0	4	Core Discipline
2	COM103	Business Laws-I	4	0	0	4	Core Discipline
3	CSA152	Fundamentals of	4	0	0	3	Skill Enhancement
		Computers					Course (SEC)
4	CSA154	Fundamentals of	0	0	2	1	Skill Enhancement
		Computers Laboratory					Course (SEC)
5		Any one of the following					General Elective
	ECO101	 Micro Economics 	4	1	0	4	
	ECO115	 Theory of Labour 	4	0	0	4	
		Economics					
6	EVS100	Environmental Studies	4	0	0	4	Ability Enhancement
							Course (AEC)
7	MGT101	Principles and Practices	3	1	0	4	Core Discipline
		of Management					
			25	3	2	24	

Semester 2

		Semester 2					
S.No	Paper Code	Course Title	L	T	P	Cr	Course Type
1	COM102	Financial Accounting-II	4	1	0	4	Core Discipline
2	COM104	Business Laws-II	4	0	0	4	Core Discipline
3		Any one of the following					General Elective
	ECO102	 Macro Economics 	4	1	0	4	
	ECO214	 Public Finance 	4	0	0	4	
4	ECO103	Business Mathematics and Statistics	4	1	0	4	Core Discipline
5	ENG151B	Basic Communication Skills	3	0	0	3	Ability Enhancement Course (AEC)
6	ENG152A	Basic Communication Skills Laboratory	0	0	2	1	Ability Enhancement Course (AEC)
7	MGT102	Marketing Management	4	1	0	4	Core Discipline
8	SGS107	Human Values and General Studies	4	0	0	4	Skill Enhancement Course (SEC)
			28	4	2	28	

L: Lectures T: Tutorial P: Practical Cr: Credits

Scheme of Courses Bachelor of Commerce: B. Com (Honours)

Semester 3

S.No	Paper Code	Course Title	L	Т	P	Cr	Course Type
	1						
1	COM201	Company Law	4	0	0	4	Core Discipline
2	COM202	Corporate Accounting-I	4	1	0	4	Core Discipline
3	COM204	Cost Accounting-I	4	1	0	4	Core Discipline
4		Any one of the following					
	ECO201	Indian Economy	4	0	0	4	General Elective
	MGT251A	Banking and	4	0	0	4	
		Insurance Laws					
5	MGT201	Organizational Behaviour	4	0	0	4	Core Discipline
6	MGT202	Entrepreneurship Theory	4	0	0	4	Core Discipline
		and Practice					
7	CEC101	Community Engagement	1	0	0	1	Core Discipline
		Course					-
8	CEC102	Community Engagement	0	0	1	1	Core Discipline
		Course					1
			25	2	1	26	

Note: The student is required to complete minimum 30 hours skill development/personality development program during the semester.

Semester 4

S.No	Paper Code	Course Title	L	T	P	Cr	Course Type
1	COM203	Corporate Accounting-II	4	1	0	4	Core Discipline
2	COM205	Cost Accounting-II	4	1	0	4	Core Discipline
3	COM206B	Goods and Services Tax	3	0	2	4	Core Discipline
4	COM207	Auditing	4	0	0	4	Core Discipline
5		Any one of the following					
	ECO202	 Money, Banking and 	4	0	0	4	General
		International Trade					Elective
	MGT211	 Business 	3	0	2	4	
		Communication					
6	MGT203	Strategic Management	4	0	0	4	Core Discipline
			23/22	3	2	24	

L: Lectures T: Tutorial P: Practical Cr: Credits

Scheme of Courses

Bachelor of Commerce: B. Com (Honours)

Semester 5

S.No	Paper Code	Course Title	L	T	P	Cr	Course Type
1	COM301	Operations Research-I	4	1	0	4	Core Discipline
2	COM303	Direct Tax Laws-I	4	1	0	4	Core Discipline
3	COM305	Management Accounting-I	4	1	0	4	Core Discipline
4	COM307	Computerized Accounting	0	0	3	3	Skill
							Enhancement Course (SEC)
5	MGT301	Financial Management-I	4	1	0	4	Core Discipline
6		Specialization Elective-I	3	1	0	3	Discipline Specific Elective (DSE)
7		Specialization Elective-II	3	1	0	3	Discipline Specific Elective (DSE)
8		Specialization Elective-III	3	1	0	3	Discipline Specific Elective (DSE)
			25	7	3	28	

^{*} Two specialization electives should be from one group and one from the other group.

Semester 6

S.No	Paper Code	Course Title	L	Т	P	Cr	Course Type
1	COM302	Operations Research-II	4	1	0	4	Core Discipline
2	COM304	Direct Tax Laws-II	4	1	0	4	Core Discipline
3	COM306	Management Accounting-II	4	1	0	4	Core Discipline
4	COM317A	Comprehensive Viva Voce	0	0	0	4	Skill
							Enhancement Course (SEC)
5	MGT302	Financial Management-II	4	1	0	4	Core Discipline
6		Specialization Elective-IV	3	1	0	3	Discipline
		_					Specific
							Elective (DSE)
7		Specialization Elective-V	3	1	0	3	Discipline
							Specific
							Elective (DSE)
8		Specialization Elective-VI	3	1	0	3	Discipline
							Specific
							Elective (DSE)
			25	7	0	29	

^{*} At least one specialization elective must be from the group from which two courses were chosen in 5th semester.

L: Lectures T: Tutorial P: Practical Cr: Credits

Scheme of Courses

Bachelor of Commerce: B. Com (Honours)

For Semester 5 and 6

Specialization Elective: Finance

COM352A	Financial Markets	3	1	0	3
	andservices				
COM351A	Electronic Banking	3	1	0	3
	andRisk				
	Management				
COM355	Forex Management	3	1	0	3
COM356	Personal	3	1	0	3
	Financial				
	Planning				
COM341	Financial Reporting	3	1	0	3
COM342	Strategic	3	1	0	3
	Cost				
	Managem				
	ent				

Specializations Elective: Marketing and International Business

COM357	Retail Management	3	1	0	3
COM358	Consumer Behaviour	3	1	0	3
COM359	E-Business	3	1	0	3
COM360	Services Marketing	3	1	0	3
COM343	International Business	3	1	0	3
COM344	Export Import	3	1	0	3
	proceduresand				
	Documentation				

Course Title: Financial Accounting-I

Course Code: COM101

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: Recognize the applicability of concept of accounting to understand the financial statements.

CO2: Apply the accounting standards and principles to record business transactions in journal, ledgers, and trial balance along with rectification of errors revealed and not revealed in trial balance.

CO3: Preparation of various subsidiary books and Bank reconciliation statements taking balances from cash as well as pass book.

CO4: Prepare financial statements of business with adjustment entries for decision making.

Unit-A (Introduction to Financial Accounting)	CO Mapping
 Meaning and Objectives of Accounting, Accounting Terminology, Advantages and Disadvantages of Accounting 	1
Relationship between Accountancy and Accounting and Book Keeping	1
 Users of Accounting Information 	1
 Relationship of Accounting with other Disciplines 	1
• Generally Accepted Accounting Principles (Assumptions and Principles)	1
Accounting Standards	1
• Introduction to IFRS	1
 Double Entry System of Book- keeping 	1
 Accrual and Cash basis of accounting 	1
 Accounting Equation- Meaning and Procedure of Developing Accounting Equation 	1
Unit-B (Journal, Ledger, and Trial Balance)	
 Journalizing- Meaning and Rules of Debit and Credit, Format of Journal, Identification of Transactions, Recording of transactions in Journal 	2
 Distinction between Journal and Ledger, Preparation of Ledgers from Journal, Posting, Balancing of Accounts 	2
 Meaning, Objectives and Advantages of Trial balance, Meaning and Methods of Preparation of Trial Balance 	2
Errors Revealed and Not revealed by Trial Balance	2
Unit-C (Subsidiary Books and BRS)	
 Subsidiary Books- Need of Subdivision of Journal, Meaning and Advantages of Special Journals, Cash Book (Single, Double and Triple column), Petty Cash Book. 	3
 Purchases Book, Sales Book, Purchases Returns Book, Sales Returns books Receivable Book, Payables Book, Journal Proper. 	3

Scheme of Courses

Preparati Pass Boo	ion of BRS by taking Favourable and Unfavourable Balances of Cash Book and bk.	3
Unit- D	(Depreciation Accounting and Financial Statements)	
•	Meaning and Causes of Depreciation, Factors affecting Depreciation	4
•	Methods of Depreciation (Straight line and written down value method) and Change in Method of Depreciation.	4
•	Provisions and Reserves	4
•	Financial Statements- Meaning and Usefulness of Financial Statements, Recognition of Assets, Liabilities, Income and Expenses	4
•	Treatment of Some Items which may be Direct Items, Indirect Items, Incomes and Expenses, Classification of Capital and Revenue	4
•	Preparation of Trading Account, Profit and Loss Account and Balance Sheet	4
•	Treatment of Items of Adjustment, Treatment of Items of Adjustment Appearing outside the Trial Balance	4
•	Causes of Disagreement of Cash Book and Pass Book	4

Text Book:

- Bank Reconciliation Statements, Purpose and Use of Preparing Bank Reconciliation Statement
- 1. Tulsian, P. C. Financial Accounting. New Delhi: Pearson Education, Latest Edition.

Reference Books:

- 1. Gupta, R.L and Radhaswamy, M. *Financial Accounting*. New Delhi: Sultan Chandand Sons, Latest Edition.
- 2. Shukla. M.C., Grewal T.S., and Gupta, S.C. *Advanced Accounts*. New Delhi: S.Chand & Co., Latest Edition.
- 3. Bhattacharyya, A. K. Financial Accounting. New Delhi: PHI Learning, LatestEdition.
- **4.** Shankaranarayana, H. V and Ramanath, H. R. *Financial Accounting*. New Delhi:Cengage Learning, Latest Edition.

L	T	P	Credits
4	0	0	4

Course Code: COM103

Course Title: Business Laws - I

Course Outcomes:

On completion of this course, students will be able to:

CO1: Learn and acquire knowledge about Indian Contract Act, 1872.

CO2: Get the understanding about Special contracts like Indemnity & Guarantee, Agency etc. and insightful knowledge about Sales of Goods Act, 1930.

CO3: Gain the in – depth knowledge about Indian partnership Act, 1932 & Limited Liability partnership Act, 2008 along with its provisions.

CO4: Develop the understanding about the concepts of Negotiable Instruments Act, 1881 and Consumer Protection Act, 2019.

Unit - A (Indian Contract Act, 1872)	CO Mapping
 Classification and Essentials of Contracts 	1
 Offer and Acceptance- Legal Rules as to Offer and Acceptance, Communication and Revocation of Offer and Acceptance. 	1
 Consideration- Meaning, Legal Rules as to Consideration, Stranger to Contract, Contracts without Consideration. 	1
 Capacity to Contract- Minors, Persons of Unsound Mind, Persons Disqualified by any Law. 	1
 Free Consent- Meaning of Free Consent, Coercion, Undue Influence, Misrepresentation, Fraud, and Mistake. 	1
 Performance – Meaning, Requisites of valid tender, Parties, Time and Placeof Performance, Appropriation of Payments. 	1
 Discharge of Contract- Meaning, Various modes of discharge of contract. 	1
 Remedies for Breach of Contract- Meaning, remedies available on breachof the contract. 	1
Unit – B (Special Contracts and Sales of Goods Act, 1930)	
 Bailment& Pledge - Meaning, Rights and Duties of Bailor and Bailee, Rights and Duties of Pawner and Pawnee. 	2
• Indemnity & Guarantee- Meaning, Kinds of Guarantee, Difference between Indemnity and Guarantee, Rights and Liabilities of Surety and Discharge of Surety.	2
 Agency-Definition of Agent and Principal, Types of Agents, Creation, and termination of Agency. 	2
• Sales of Goods Act- Essentials of Contract of Sale, Distinction between Sale and Agreement to Sell, Distinction between Sale and Hire- Purchase	2
 Agreement, Classification of Goods, Effect of Destruction of Goods. Condition and Warranties- Meaning and its types, Difference between 	2
Condition and warranty, Caveat Emptor.	2
 Unpaid seller- Definition, Rights of Unpaid Seller against the Goods and Buyer Personally. 	2

Scheme of Courses

Unit-C	(Partnership Act, 1932& Limited Liability Partnership Act, 2008)	
•	Indian Partnership Act, 1932- Definition, Features of partnership, Test of	3
	Partnership, Distinction between Partnership and other forms of business, Registration	
	of Firms.	
•	Types of Partners, Rights and Duties of Partners.	3
•	Dissolution of Firm- Meaning and Modes of Dissolution, Difference	3
	between Dissolution of Firm and Dissolution of Partnership, Public	
	Notice-Consequences if Public Notice is not Given.	
•	Limited Liability Partnership (LLP) -Salient Features of LLP, Financial	3
	Disclosures and Taxation of LLP.	
Unit –	D (Negotiable Instruments Act, 1881 and Consumer Protection Act,2019)	
•	Negotiable Instruments Act, 1881- Meaning, Characteristics and Types of	4
	Negotiable Instruments.	
•	Crossing of Cheques and its types.	4
•	Endorsement, Kinds of Endorsement, Dishonour of Negotiable	4
	Instruments.	
•	Consumer Protection Act, 2019: Introduction, Evolution, Definitions,	4
	Objectives of the Act,	
•	Consumer Protection Redressal Agencies-District Forum, State	4
	Commission and National Commission.	

Text Book:

1. Kapoor, N.D. *Elements of Mercantile Law*. New Delhi: Sultan Chand & Sons, LatestEdition. **Reference books:**

- 1. Kumar, R. Legal Aspects of Business. New Delhi: Cengage Learning, Latest Edition.
- 2. Pathak, A. Legal Aspects of Business. New Delhi: Tata McGraw Hill Education, LatestEdition.
- 3. Tulsian, P.C. Business Law. New Delhi: Tata McGraw Hill Education, Latest Edition.

Scheme of Courses

Course Title: Fundamentals of Computers Course

Code: CSA152

L	T	P	Credits
4	0	0	3

1

Course Outcomes:

CO1: Describe the organization and operation of a computer processor, primary and secondary memory, peripheral devices and to give computer specifications;

CO2: Explain the representation of data and information in computer systems.

CO3: Use standard MS-Word, Power-Point and Spreadsheets.

UNIT – A CO Mapping

Introduction to Computer Systems

- Characteristics of Computer
- History of Computers
- Classification of Computers on Size, Architecture and Chronology
- Applications of Computers
- Commonly Used Terms-Hardware, Software, Firmware; ComputerArchitecture and Organization
- Input, Process and Output; Representation of Information; BIT,BYTE, Memory, Memory Size
- UNITs of Measurement of Storage; Input/Output Devices;Secondary Storage Devices
- Networking Concepts LAN, WAN and Topologies
- Types of Software; System and Application Software
- Operating Systems
- Generation of Languages

UNIT – B

Word Processing

- Editing and Formatting a Document, Text Formatting, ParagraphFormatting, Headers and Footers
- FIND command & REPLACE command, Checking Spelling and Grammar; On-line Spelling and Grammar correction using Auto correct
- Auto Text, Using Thesaurus, Using Clip Gallery. Inserting GraphicsFrom files
- Working with Tables -Creating Table, Entering Text in the Table
- Changing Format of Text of cells, Changing Column width andRow height, Formatting Table Border
- Using Mail Merge Mail Merge Procedure, Printing a document

UNIT – C

Spreadsheets

- Basic Operations Arithmetic operators, Comparison operators, Text operator & (ampersand) Reference operator
- Modifying the worksheet layout Changing Width of Column, Changing Height of Row, Deleting Rows/Columns/Cells, Moving and copying contents of cell, Alignment of text in the cell

Scheme of Courses

- Printing the workbook Setting up Print Area, setting up Margins, Defining Header and Footer, Controlling Gridlines
- Working with functions Date and time function, Statistical

function, Financial function, Mathematical and Trigonometric functions, Lookup and Reference Functions, Data Base functions, Text function, Logical functions

- Introduction to CHARTS Formatting Charts
- Working with MACRO, Importing, and exporting files

UNIT – D

Presentations

- Creating a presentation slide, Design Templates and Blank presentations
- Power Point standard toolbar buttons
 - Working with the text in a slide, Arranging Text in Different Levels
- Changing Font, Font Size and Bold; Moving the frame and insertingclip art; Different slide layouts; Formatting the Slide Design; Work with the Slide Master; Saving the presentation
- The Auto Content Wizard; Using Existing Slides; Using the different views of a slide
- Adding Transitions and Animation, Running Slide Show

Reference Books:

- 1. K. Kumar and R. Rajkumar. *Computer Applications in Business*. New Delhi: Tata McGraw Hill Latest Edition.
- 2. Kogent Learning Solutions Inc. *Office 2010 in Simple Steps*. New Delhi: Dream TechPress, Latest Edition.
- 3. A. Goel, *Computer Fundamentals*. Pearson, Latest Edition.
- 4. Silberschatz & A. Korth, Database *System Concepts*. New York: McGraw-Hill, Latest Edition.
- 5. A. Simpson, C. Robinson, *Mastering Access 2000*. New Delhi: BPB, Latest Edition.
- 6. R. K. Taxali, P C Software Made Simple, New Delhi: Tata McGraw-Hill, LatestEdition

Course Title: Fundamentals of Computers Laboratory

Course Code: CSA154

L	T	P	Credits
0	0	2	1

The laboratory will comprise of using commands and tools available in MS Word, PowerPoint, and Excel.

Use standard MS-Word, Power-Point and Spreadsheets.

Scheme of Courses

Course Title: Micro Economics

Course Code: ECO101

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: This branch of economics helps the students to understand how market operate in the context of price and demand allocation of resources.

CO2: It analyses the utility and indifference function to understand the consumer behavior as well as determine how well goods or services provide satisfaction to consumer.

CO3: The production function to address allocative efficiency of factor inputs in production process and distribution of rewards for that factor.

CO4: It analyses the market efficiency in perfect, monopoly and imperfect market, how to achieve economy of scale in their production process and way to expand their business.

Unit – A (Demand and Supply Analysis)	CO Mapping
 Introduction to Economics, Micro economics and Macro economics 	1
 Demand, Types of Demand 	1
 Determinants of demand, Demand function 	1
 Law of demand, Demand schedule, Demand curve 	1
 Why demand curve slopes downward, Exceptions to the law of demand 	1
 Movements along a demand curve, Shift in demand curve 	1
• Supply: Meaning, Determinants of supply	1
 Supply schedule and supply curve 	1
 Movements along a supply curve, Shift in supply curve, Exceptions of the law of supply 	1
Market equilibrium, Shifts in market equilibrium due to change in	1
supply, Shifts in market equilibrium due to change in demand, Shifts in market equilibrium due to change in supply and demand	
Elasticity of demand, Types of elasticity of demand	1
 Degrees of price elasticity of demand 	1
Methods of measurement of elasticity of demand	1
 Determinants of elasticity of demand, Consumer preferences and choices 	1
Unit – B (Cardinal and Ordinal Approach)	
Utility analysis; Law of diminishing marginal utility	2
Law of equi-marginal utility	2
 Ordinal approach, Indifference curve analysis, Properties of Indifference curve 	2
Marginal rate of substitution, Budget line, Shift in budget line	2
Consumer equilibrium; conditions of consumer equilibrium	2
Price effect, Income effect, Substitution effect	2
• Decomposition of the price effect into income and substitution effect	2

Unit -	- C (Production Theory)	
	Introduction, Production function, Types of inputs, Factors ofproduction	3
	 Total Product, Average Product, Marginal Product and their relationship 	3
•	 Return to factor; short run and Long run production function, Homogenous and non-homogenous production function. 	3
•	Marginal rate of Technical Substitution, Principle of marginal rate of technical substitution	3
•	Isoquants, properties of isoquants, Iso cost lines, shifts in Iso-costlines	3
•	Law of variable proportion	3
•	Expansion path, Producer's Equilibrium	3
•	Returns to scale; Constant, increasing and decreasing return to scale	3
•	Cost analysis, cost function and Types of costs	3
•	Traditional theory; Different shapes of cost curves in short run	3
•	Different shapes of cost curves in long run	3
•	Economies of scale; Internal and external economies and	3
	diseconomies.	
Unit -	- D (Market Forms)	
•	Meaning and features of perfect competition	4
•	Short run equilibrium of firm under perfect competition	4
•	Long run equilibrium of firm under perfect competition	4
•	Shut down point, Supply curve of firm, Supply curve of industry	4
•	Monopoly; meaning, features	4
•	Short run equilibrium of firm under monopoly	4
•	Long run equilibrium of firm under monopoly	4
•	Price discrimination under monopoly	4
•	Degrees and conditions of price discrimination	4
•	Monopolistic competition; meaning, features	4
•	Short run equilibrium of firm under monopolistic competition	4
•	Long run equilibrium of firm under monopolistic competition	4
•	Product differentiation, Selling cost	4
•	Dumping	4
1.		
2	McGraw-Hill Education, latest edition.	
2.	,	
3.	Salvatore, D. Microeconomics: Theory and Applications. New Delhi. Oxford	

Scheme of Courses

Course Title: Theory of Labour Economics

Course Code: ECO115

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: It involves the study of the factors and structure of labor and importance in the economic activities.

CO2: It helps to understand the employers demand as well who requires the service of labour

CO3: It helps to analyses the wage structure, income, and level of employment

CO4: Labour economics deals with various aspects of labour organizations, wage bargaining and man power economics.

CO Mapping

Unit I

Introduction to Labour Economics: Meaning, Scope and Importance

Labour Demand: Nature, Marginal Productivity Theory and demand for labour under different market forms, Short run and Long run labour demand curve for firm and industry; elasticity of substitution; Marshall's rules of derived demand.

Unit II

Labour Supply: Neoclassical Model of labour-leisure choice; Effects of changes in non-labour income and wage rate on individual equilibrium; role of income and substitution effect, backward bending supply curve; Individual and market labour supply curve.

Equilibrium in Labour Market: Analysis of equilibrium under the competitive and non-competitive market forms.

Unit III

Unemployment: History of Economic Thought – classical theory, Keynesian, New Classical, Philips curve, Monetarism; various concepts of unemployment; work participation.

Labour Unions: concepts, models of union behaviour.

Unit IV 4

Rural and Urban Labour Market: Labour Market Reforms in India; Labour Laws in India; Minimum Wage Act in India; Welfare programmes, government wage employment and self- employment programmes.

Human Capital; Labour Mobility; Child Labour issues.

Suggested Readings:

- 1. Borjas, George J. Labour Economics. McGraw-Hill Irwin. 2013.
- 2. Gould, J. P. and P. Edward Lazear. *Microeconomic Theory*. AITBS Publishers and Distributors Delhi. 2001.
- 3. Kar, Saibal and Debabratta, Datta. *Industrial and Labor Economics: Issues in Developing and Transition Countries*. Springer India. 2015.
- 4. Smith, Stephen. Labour Economics. Routledge. 2003

D

Course Title: Environmental Studies

Paper Code: EVS100

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: Understand the interconnected and interdisciplinary nature of environmental studies and develop critical thinking skills in relation to environmental affairs.

CO2: Acquire knowledge about the depletion of the root cause of natural resources and their effective management.

CO3: Expand awareness of self in a global society and effectively engage diverse perspectives, values, and cultures, ranging from local to global, in dealing with environmental and social issues.

CO4: Interpret and propose solutions to various environmental pollution, solid waste and disaster management.

CO5: Formulate an action plan for sustainable alternatives that integrate science, humanist, and social perspectives.

Unit	1 CO Mappi	ng
The multidisciplinary nature of environmental stu	udies 1	

Definition, scope, and importance, Need for public awareness

Natural Resources: Renewable and non-renewable resources: 1

Natural resources and associated problems.

- (a) **Forest resources:** Use and over-exploitation, deforestation, case studies. Timber extraction, mining, dams and their effects on forests and tribal people.
- (b) **Water resources:** Use and over-utilization of surface and ground water, floods, drought, conflicts over water, dams-benefits, and problems.
- (c) **Mineral resources:** Use and exploitation, environmental effects of extracting and using mineral resources, case studies.
- (d) **Food resources:** World food problems, changes caused by agriculture and overgrazing, effects of modern agriculture, fertilizer-pesticide problems, water logging, salinity, case studies.
- (e) **Energy resources:** Growing energy needs, renewable and non-renewable energy sources, use of alternate energy sources, case studies.
- (f) **Land resources:** Land as a resource, land degradation, man induced landslides, soil erosion and desertification.
 - Role of an individual in conservation of natural resources.
 - Equitable use of resources for sustainable lifestyles.

Ecosystem: 1

- Concept of an ecosystem
- Structure and function of an ecosystem
- Producers, consumers and decomposers
- Energy flow in the ecosystem
- Ecological succession
- Food chains, food webs and ecological pyramids
- Introduction, types, characteristic features, structure, and function of the following

ecosystem: Scheme of Courses

- a. Forest ecosystem
- b. Grassland ecosystem
- c. Desert ecosystem
- d. Aquatic ecosystems (ponds, streams, lakes, rivers, ocean estuaries)

Unit II

Biodiversity and its conservation

2

- Introduction Definition: Genetic, Species and Ecosystem Diversity
- Bio-geographical classification of India
- Value of biodiversity: Consumptive use, Productive use, Social, Ethical, Aestheticand Option values
- Biodiversity at global, national, and local levels
- India as a mega-diversity nation
- Hot-spots of biodiversity
- Threats to biodiversity: habitat loss, poaching of wildlife, man wildlife conflicts
- Endangered and endemic species of India
- Conservation of biodiversity: In-situ and Ex-situ conservation of biodiversity, globaland national efforts.

Environmental Pollution

2

- Definition, causes, effects and control measures of:
- a. Air pollution
- b. Water pollution
- c. Soil pollution
- d. Marine pollution
- e. Noise pollution
- f. Thermal pollution
- g. Nuclear pollution
 - Solid waste management: Causes, effects and control measures of urban and industrialwastes.
 - Role of an individual in prevention of pollution
 - Pollution case studies
 - Disaster management: floods, earthquake, cyclone and landslides

Unit III

Social Issues and the Environment

3

- Population growth, variation among nations, Population explosion Family Welfare Programmes.
- Environment and human health,
- From unsustainable to sustainable development
- Urban problems and related to energy
- Water conservation, rain water harvesting, watershed management
- Resettlement and rehabilitation of people; its problems and concerns. Case studies.
- Environmental ethics: Issues and possible solutions
- Climate change, global warming, acid rain, ozone layer depletion, nuclear accidents and holocaust. Case studies.

- Wasteland reclamation
- **Scheme of Courses**
- Consumerism and waste products
- Environmental Laws: The Environment Protection Act, 1986; The Air (Prevention and Control of Pollution) Act, 1981; The Water (Prevention and control of Pollution) Act 1974; The Wildlife Protection Act, 1972; Forest Conservation Act, 1980.
- Issues involved in enforcement of environmental legislation
- Public Awareness

Unit IV

Human Population and Environment

4

- Population Growth and Variations among Nations
- Population Explosion
- Human Rights
- Value Education
- HIV / AIDS
- Women and Child Welfare
- Role of Information Technology in Environment and Human Health
- Case Studies

Field Work 4

- Visit to a local area to document environmental assets river/ forest/ grassland/hill/mountain
- Visit to a local polluted site Urban / Rural / Industrial / Agricultural
- Study of common plants, insects, birds
- Study of simple Ecosystems-Pond, river, hill slopes, etc (Field work equal to 5 lecturehours)

Suggested Readings:

Scheme of Courses

- 1. Odum, EP. Basic Ecology. Japan: Halt Saundurs, 1983.
- 2. Botkin, DB, and Kodler EA. *Environmental Studies: The Earth as a living planet.* NewYork: John Wiley and Sons Inc., 2000.
- 3. Singh, JS, Singh, SP, and Gupta SR. Ecology, *Environment and Resource Conservation*. New Delhi: Anamaya Publishers, 2006.
- 4. De, AK. Environmental Chemistry. New Delhi: Wiley Eastern Ltd., 1990.
- 5. Sharma, PD. Ecology and Environment. Meerut Rastogi Publications, 2004

Course Title: Principles and Practices of Management

Course Code: MGT101

L	T	P	Credits
3	1	0	4

Page **23** of **108**

Course Outcome:

On completion of this course, students will be able to:

CO1: Understand various functions and functional areas of management and preview the contributions made by different contributors in the management.

CO2: Outline the concept of business environment for planning and organizing and formulating organization structures.

CO3: Examine the functions of staffing and tools of directing, and controlling.

CO4: Understand emerging issue of management.

Unit A: Management	CO Mapping
 Meaning, Nature, Scope, Objectives and importance of management 	1
• Levels in Management and Managerial roles	1
Management as an Art and Science, Management as Profession	1
• Functions of Management and Functional Areas	1
• Evolution of management thought	1
Unit B: Planning and Organizing	
• Planning- Meaning, Characteristics, Need & Importance	2
 Planning Process and Types, Components of Plan 	2
 Concept of MBO, process 	2
 Organizing-Concept, characteristics, process 	2
 Organization-Meaning, Characteristics and Types of organization structures 	2
Unit C: Staffing, Directing and Controlling	
 Staffing- Definition, Characteristics and Importance, Functions of staffing 	3
 Direction & Coordination- Meaning, features and Importance, Tools & Techniques of Directing 	3
 Leadership- Concept, importance and styles, Motivation- Meaning and Significance 	3
Communication- Meaning, Characteristics, importance and process	3
 Supervision- Definition and characteristics 	3
• Controlling- Nature, concept, process, types, scope, importance	3

Unit D: Emerging issues in management

•	American and Japanese styles	4
•	Meaning-TQM, Six-sigma, MIS, QWL, WLB, MBE	4
• 1	Managerial ethics: need and importance, Corporate social responsibility	

Text Book:

1. Rudani, R., Principles of Management, New Delhi, Tata McGraw-Hill Education, LatestEdition

Reference Books:

- 1. Koontz H. & Weihrich, Essentials of Management, New Delhi, Tata McGraw-HillEducation, Latest Edition.
- 2. Prasad L. M., Principles and Practices of Management, New Delhi, Sultan Chand &Sons, Latest Edition.

Course Title: Financial Accounting-II

Course Code: COM102

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: Preparation of Branch, Departmental & Consignment Accounts of Corporate Organizations.

CO2: Understanding numerous concepts of partnership including Dissolution of firm, Insolvency of partners.

CO3: Introduction to Single &Double Entry system of Book -Keeping & Hire-purchase system of accounting.

CO4: Accounting treatment of Inventory and Investment Accounting.

Unit- A Accounting for Branches, Departments, Consigna	ments CO Mapping
 Concept of Branch; different types of Branches. 	1
Preparation of Branch Account at cost & at IP (Debtors Management)	Method) 1
 Calculation of profits/ losses for the Branches using Stockmethod 	k and Debtors 1
 Preparation of Branch Trading and P/L account at cost & 	at IP 1
• Independent Branches	1
 Concept and objectives of Departmental Accounts, Differ Branch and Departmental Accounts 	
 Apportionment of common Cost 	1
 Preparation of Departmental Trading and P/L account 	1
 Consolidated Trading and P/L Accounts 	1
• Inter departmental transfer of goods at cost, cost plus and	1 at selling price 1
Elimination of unrealized profit	1
 Concept of Consignment; Types of commission, Perform Account Sales 	na Invoice, 1
• Accounting Treatment; Consignor's books, Consignee's	books 1
Stock Valuation; Treatment of Normal and Abnormal Lo	ess 1
Unit-B Partnership Accounts	
• Accounting for Partnership (Meaning and Significance)	2
 Meaning and distinction between dissolution of a Firm ar Partnership 	nd dissolution of 2
Preparation of Realization Account and partners' Capital	Accounts 2

•	Insolvency of Partners (Application of Partner	2
•	Piecemeal Distribution (Application of proportionate capital and maximum loss method)	2
•	Meaning and significance of Sale of a Firm	2
Unit C	: Accounting For Incomplete Records and Hire Purchases	
•	Difference between Single and Double Entry System	3
•	Advantages and Disadvantages of Single-Entry System	3
•	Calculation of missing figures using different kinds of Accounts/ Statements and Computation of Profit and Loss	3
•	Meaning of Hire Purchase System and difference with Instalment Payment System	3
•	Recording of transaction in the books of buyer	3
•	Meaning and Accounting treatment of Partial and complete repossession	3
•	Accounting treatment in the books of the seller (Debtors method)	3
•	Accounting treatment in the books of the seller (Stock and Debtor method)	3
Unit-D	Investment Accounting and valuation of Inventory	
•	Introduction to Investment Accounting	4
•	Accounting treatment of Capital and Revenue Profits, right and bonusshares	4
•	Preparation of Investment Accounts	4
•	Meaning And significance of holding Inventory	4
•	Inventory systems (Periodic and perpetual inventory system)	4
•	Methods of inventory valuation	4
•	Requirements of accounting standards regarding inventory valuations	4
•	Valuation of stock as per financial statements and as per physical verification	4

Text Book:

1 Tulsian, P. C. Financial Accounting, New Delhi: Pearson Education, Latest Edition.

Reference Books:

- 1 Gupta, R.L. and Radhaswamy, M. Financial Accounting, Sultan Chand and Sons, New Delhi: Latest Edition.
- 2 Shukla. M.C., Grewal T.S, and Gupta, S.C. Advanced Accounts; S. Chand & Co.New Delhi Latest Edition.
- 3 Bhattacharyya, A. K. Financial Accounting, PHI Learning, Latest Edition

Course Title: Business Laws - II

Course Code: COM104

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: To enable the students understand factories act and legislations related to payment of wages to employees in India

CO2: To develop the knowledge base of students related to compensation and payment of bonus provisions given to employees.

CO3: To know about various welfare measures for the employees working in India related to insurance, provident fund and gratuity

CO4: To enhance knowledge of the students related to mechanism for solving of industrial dispute and issues related to trade union in organized sector in India.

Unit – A (Factories Act and Wage Payment)	CO Mapping
 The Factories Act, 1948- Meaning and Definition of Factory, Approval, 	1
Licensing and Registration of Factories, The Inspecting Staff, General Duties	
of Occupier, Health, Safety and Welfare, Working of Adults, Employment of	
Young Persons and Women, Annual Leave with Wages,	
Penalties.	
• Payment of Wages Act-Applicability of the Act, Scope and Object of Act,	1
Definition of Wages, Rules regarding Payment of Wages, Deductions of Wages,	
Kinds of Deductions, Enforcement of the Act, Claims Arising out of Deductions	
from Wages or Delay in Payment of Wages and Penalty for	
Malicious or Vexatious Claims, Appeal	
Minimum Wages Act- Object and Scope of Act, Provisions regarding Fixation and	1
Revision of Wages, Minimum Rate of Wages, Procedure for Fixing and Revising	
Minimum Wages Safeguards available in Payment of	
Minimum Wages, Enforcement of the Act, Offences and Penalties.	
Unit- B (Workman Compensation and Bonus Payment)	
• The Employees' Compensation Act, 1923- Scope, Definition, Rules	2
regarding Workman Compensation, Injury arise out of and in the Course of	
Employment, Provisions	

• Payment of Bonus Act- Definitions, Determination of Bonus, Payment of

2

Bonus Provisions, Penalties.

Unit- C (ESI, EPF and Gratuity Act)

- Employee State Insurance Act- Applicability of Act, Rules and Rate of
 Contributions, Sickness Benefits Benefit, Maternity Benefit, Disablement
 Benefit, Dependent's Benefit, Medical Benefit, Funeral Benefit, Penalties.
- Employee Provident Fund Act- Application of the Act, Object of Act,
 Employees' Provident Fund Scheme, Employees' Pension Scheme and Fund,
 Employees' Deposit-linked Insurance Scheme and Fund, Administration of
 the Schemes, Determination of Moneys Due from the Employees, Their
 Recovery and Employees' Provident Fund Appellate
 Tribunal, Penalties and Offences.
- Payment of Gratuity Act, 1972- Definitions, Coverage of Act, payment of gratuity, Determination and Recovery, penalties and offences.

Unit- D (Industrial Disputes and Trade Unions)

- Industrial Disputes Act- Definition of Industrial Dispute, Object and Extentof Act,
 Causes of Industrial Dispute, Modes of Settlement of industrial
 Dispute -Conciliation, Adjudication and Arbitration.
- Strikes vs. Lock-outs, Lay -off vs. Retrenchment, Unfair Labour Practicesunder
 Fifth Schedule. Definition of Continuous Service, Calculation of Working Days,
 Right of Workmen Laid-off for Compensation, ConditionsPrecedent to
 Retrenchment of Workmen, Transfer and Closing Down of Undertakings,
 Compensation of Workmen in Case of Closing Down of
 Undertaking, Penalties.
- Trade Union Act, 1946- Object of Act, Scope and Application of the Act,
 Definitions. Registration of Trade Union and Cancellation of Trade Union, Duties
 and Liabilities of Registered Trade Union, Regulations and
 Penalties.

Text Book:

Kapoor, N.D. *Elements of Mercantile Law*. New Delhi:Sultan Chand and Sons,Latest Edition **Reference books:**

1.Sinha, P. R. N. *Industrial Relations, Trade Unions, and Labour Legislation*. New Delhi: Pearson Education Inc and Dorling Kindersley Publishing Inc., Latest Edition.

2. Kumar, R. Legal Aspects of Business. New Delhi: Cengage Learning, Latest Edition.

4

4

Course Title: Macro Economics

L T P Credits

Course Code: ECO102

Course outcomes: After completion of the course the students will be able to

CO1: Define and explain the process of calculating national income, identify its components, demonstrate circular flow of income, analyze the various income identities with government and international trade, define the concept of green accounting.

CO2: Understand Say's law of market, classical theory of employment and Keynes objection to the classical theory, demonstrate the principle of effective demand and income determination. The meaning of consumption function, investment multiplier and accelerator.

CO3: Analyse the money market, inflation, and business cycle, which will support the students to predict the macro variables for smooth understanding of economic problems.

CO4: Understand the working of monetary, fiscal policy for price stability, management of economic fluctuations and Balance of Payment is of great value in forecasting and evaluating its business and economic conditions.

UNIT –A	CO Mapping
Introduction to Macroeconomics, Micro economics and Macro economics	1
Importance and scope of Macroeconomics	1
National Income: Concepts	1
Productive Vs. Non-productive intermediate and final output	1
Methods of measuring National Income	1
Problems in measuring National Income	1
Circular Flow of Income; Two sector, three sector and four model	1
UNIT-B	
Classical Theory of Income Output and Employment Determination	2
Say's Law of market	2
Keynes Theory of Income Output and Employment.	2
Classical theory versus Keynes theory of income and employment	2
Effective demand; Principle of effective demand	2
Consumption Function; Concepts of consumption function	2
Attributes of consumption function, Factors affecting propensity to consume	2
Psychological law of Consumption	2
Investment function, Types of investment	2

Determinants of induced Investment Scheme of Courses	2
Factors affecting investment decisions	2
Multiplier; Concept of multiplier	2
Working of the multiplier	2
Static and Dynamic concept of multiplier	2
Types of Multiplier, Importance and Leakages of Multiplier	
UNIT C General Equilibrium of economy IS Curve and its derivation	3
LM Curve and its derivation	3
IS-LM curve analysis	3
Inflation; meaning and Types of inflation	3
Causes of inflation and impact of inflation	3
Demand pull inflation	3
Cost push inflation	3
Control of inflation, Phillips curve	3
Business cycles; meaning, its phases	3
UNIT – D	
Monetary policy, Role of monetary policy	4
instruments of monetary policy	4
Fiscal policy; role of fiscal policy	4
Instruments of fiscal policy	4
Latest fiscal and monetary policy of RBI	4
Balance of payment, meaning, its types, Structure	4
Balance of payment and Balance of trade	4
Factor responsible for disequilibrium in BOP	4
Methods to correct BOP	4

Reference Books:

- 1. Ackley, G. *Macro Economics: Theory and Policy*. New Delhi. Macmillan publishers. Latest edition.
- 2. Branson, William H. Macro-Economic Theory and Policy. Latest edition.
- 3. Dornbush, R., S. Fisher and R. Startz. *Macro Economics*. New Delhi. Tata Mc. Graw Hill. Latest edition.
- 4. Rana, K.C. and Verma, K.C. *Macro-Economic Analysis*. Jalandhar. Vishal Publishing Co. Latest edition.
- 5. Shapiro, E. Macroeconomic Analysis. New Delhi. Galgotia Publications. Latest edition.

Scheme of Courses

Credits **Course Title: Public Finance** 4 0 0 4

Course Code: ECO214

Course Outcomes:

CO1: Understand the sources of finance both public and private, demonstrate the role of government to correct market failures and possible advantage of public financing.

CO2: Understand the possible burden, benefits and distribution of various types of taxes among various classes of people, know the general trend and impact on general welfare and arouse them to suggest good and bad tax system.

CO3: Understand the needs of public borrowing from all possible sources to meet necessary public investment/expenditures. Also be alerted to find sources for repayment.

CO4: Deliver effectively the preparation of budget and how they are passed in the house. Understand the changes in size and flexibility of state and central budget along with the role played by Finance.

CO Mapping

Unit-1

Introduction: Nature and scope of public finance, role of public finance in developing countries, categories of revenue, fiscal functions (allocation, distribution and stability.

Market Performance: meaning of efficiency, externalities, private versus public good -their efficient provision, merit goods.

Unit-II

Taxation: requirements for a good tax structure; cannons of taxation, benefit principle, ability to pay principle, equity (horizontal and vertical); direct vs. indirect taxes, proportional vs. progressive taxes; theory of incidence, shifting of taxation.

Unit-III

Public Expenditure: Meaning, effects of public expenditure on production & distribution. Public Debt: Concept, objectives and significances of public debt, sources of public borrowings; distinction between internal and external debt.

Unit-IV 4

Public Budget: Concepts & its types, Zero base budgeting, budget of union government of India. Issues in Indian Public Finance: current issues of India's tax system, fiscal federalism inIndia, state and local finances, recent tax reforms in India.

Suggested Readings:

- 1. Musgrave, R. A and P. B Musgrave. Public Finance in Theory and Practices, McGraw-Hill Editions, 1989. International
- 2. Cullis, John and Philip Jones, Public Finance and Public Choice, Oxford University Press, Third Edition (Indian), 2010.
- 3. Rao, M Govind and Mihir, Rakshit. Public Economics: Theory and Policy Essays in Honorof Amaresh Bagchi, Sage Publications, 2011.
- 4. Srivastava, D K and U, Shankar (ed.). Development and Public Finance: Essays in Honourof Chelliah, Sage Publications, 2012. RajaJ.

Course Title: Business Mathematics and Statistics

Course Code: ECO103

Course Outcomes:

L	T	P	Credits
4	1	0	4

CO1: Illustrate matrix operation, minors, co-factors, use cofactor method to find inverse of a matrix, use Cramer's rule to solve systems of equations.

CO2: Demonstrate knowledge of basic concept to integrate is used to add small and discrete data, which cannot be added singularly and representing in a single value.

CO3: Measure of central tendency provided to the teacher with a mathematical description of how well the students are performing and dispersion helps students for describing the spread of the data or its variation around a central value.

CO4: Correlation is very important in the field of Economics, Psychology and business as a measure of relationship between test scores and other measures of performance. With the help of correlation, it is possible to have a correct data of the working capacity of person and regression.

Unit – A	CO Mapping
Matrix: Types of matrixes	1
Addition and Subtraction of Matrices	1
Multiplication of Matrices	1
Determinant of a Square Matrix, properties of determinant	1
Transpose, minor and cofactors of matrix,	1
Adjoint and inverse of matrix	1
Solution of simultaneous equations	1
Rank of the Matrix	1
UNIT-B	
Integration: Concept and General rules of integration	2
Application of integration	2
Differentiation: Concept and rules of differentiation with basic problems.	2
Application of Differentiation	2
UNIT C	
Measures of Central Tendency: Introduction	3
Average and its importance, Characteristics of an ideal average	3
Mean	3
Median	3
Mode	3
Geometric Mean	3
Harmonic Mean	3

Measures of Dispersion: Range	Scheme of Courses	3
Quartile Deviation		3
Mean deviation		3
Standard deviation and Variance		3
Unit- D		
Correlation, Types and properties of	correlation	4
Scatter Diagram method of correlation	on	4
Karl Pearson's method of correlation	ı	4
Rank Method of correlation		4
Regression-Types and Lines of Reg	ression	4
Methods to calculate regression coef	fficients and fitting of regression equation	4
Properties of regression and differen	ace between correlation and regression	4
Analysis of Time Series: Concept ar	nd Components	4
Method of Semi-Average		4
Method of Moving Average		4
Method of least square.		4
Defenence Deeles		

Reference Books:

- 1. Aggarwal, C.S and Joshi, R.C. Mathematics for managers. New Academic Publishing Co, latest edition.
- 2. Black, K. Business Statistic for Contemporary Decision Making. New Delhi. Wiley Publisher, latest edition.
- 3. Gupta,S.C. Fundamentals of Statistics. New Delhi: Himalaya Publishing House, latest edition.
- 4. Gupta, S.P. Statistical Methods. New Delhi: Sultan Chand and Sons. latest edition.
- 5. Monga, G.S. Mathematics and Statistics for Economics. New Delhi. Vikas Publishing House, latest edition.
- 6. Levin, R and David, R. Statistics for Management. New Delhi. Pearson Education, latest edition.

Scheme of Courses

Course Title: Basic Communication SkillsCourse

Code: ENG151B

Course Outcomes:

 L
 T
 P
 Credits

 3
 0
 0
 3

CO1: Students will be able to apply the concepts of grammar in socio-cultural context.

CO2: Students will be able to perform basic writing tasks in order to enhance their communication skills.

CO3: Students will recapitulate the concepts of Parts of Speech and Modals to improve communication.

CO4: Students will be able to understand the relationship between Society and Language through reading and analyzing selected works.

Unit – A Applied Grammar (Socio-Cultural Context)	CO
	Mapping
 Parts of Speech: Noun, Pronoun, Adjective, Verb, Adverb, 	1
Preposition, Conjunction, Interjection	
 Tenses (Rules and Usages in Socio-cultural contexts) 	1
 Modals: Can, Could, May, Might, Will, Would, Shall, Should, 	1
Must, Ought to	
 Passives 	1
Reported/Reporting Speech	1
Unit – B Reading (Communicative Approach to be Followed)	
• J M Synge: Riders to the Sea (One Act Play)	2
 Anton Chekhov: Joy(Short Story) 	2
 Swami Vivekanand: The Secret of Work (Prose) 	2
Unit – C Writing	
Paragraph and Essay Writing	4
 Letter Writing: Formal and Informal 	4
 Notice and Email 	4

References:

a. Books

- 1. Kumar, S. and Pushp, L. Communication Skills. India: OUP, Latest Edition.
- 2. Singh, R. The Written Word by. New Delhi: Oxford University Press, Latest Edition

b. Websites

- 1. www.youtube.com (to download videos for panel discussions)
- 2. www.letterwritingguide.com
- 3. www.teach-nology.com
- 4. www.englishforeveryone.org
- 5. www.dailywritingtips.com
- 6. www.englishwsheets.com
- 7. www.mindtools.com

Scheme of Courses

Course Title: Basic Communication Skills Laboratory

Course Code: ENG152A

L T P Credits 0 0 2 1

Course Outcomes:

CO1: Students will have developed listening skills.

CO2: Students will be able to articulate words and sentences clearly and efficiently.

CO3: Students will be able to pronounce clearly and correctly.

CO4: Students will show confidence in public speaking projects.

Unit-A Speaking/Listening	CO Mapping
 Movie-Clippings 	1,2
Role Plays	2,3,4
Group Discussions	1,2,3,4

Instructions:

- 1. Each student will prepare a scrap file on any of the topics given by class teacher. Student should be able to justify the contents of his/her Scrap file, which carries the weightage of 10 marks. Marks will be given for originality, creativity and presentation of thoughts.
- 2. In the end of semester, viva exam will be conducted. Viva will be for 10 marks. Spoken English will be the focus of exam. Examiner will ask questions related to scrap file and other general (non-technical) topics.
- 3. In the End-term exam, lab activity will carry the weightage of 10 marks.
- 4. Acknowledge all the sources of information in your scrap file.

References:

Books

- 1. Gangal, J. K. A Practical Course in Spoken English. India: PHI Private Limited, LatestEdition.
- 2. Kumar, S. and Pushp, L. Communication Skills. India: OUP, Latest Edition.

Websites

- 1. <u>www.youtube.com</u> (to download videos for panel discussions)
- 2. www.englishforeveryone.org
- 3. www.talkenglish.com
- 4. www.mindtools.com

Scheme of Courses

Course Title: Marketing Management

Course Code: MGT102

L	T	P	Credits
4	1	0	4

Course Outcomes:

On completion of this course, students will be able to:

CO1: Identify the core concept of marketing in different business scenario and understand marketing environment and marketing mix.

CO2: Understand the concept of consumer behavior and apply decisions related to segmentation, targeting and positioning to design product and understand product life cycle.

CO3: Discover the pricing practices that can be followed by companies and design distribution

CO4: Understand the concept of promotion and enhance the ability to apply the same for advertising, sales promotion and personal selling.

Unit – A	CO Mapping
Introduction to marketing: Meaning, nature and scope of Marketing, Marketing philosophies, Marketing Management Process, concept of Marketing mix, Meta Market, Market place and space, Key customer markets.	1
Understanding marketing environment: Company's Microenvironment, Macro environment, Market analysis Unit – B	1
Market segmentation, targeting and positioning. Consumer buyer behaviour	2
Product planning and pricing : Product concept, types of products, major product decisions, product mix, brand, product life cycle, new productdevelopment process	2
Unit – C	
Pricing decisions : defining price, pricing process, policies and strategies.	3
Distribution channel decisions – types and functions of intermediaries, channel design decisions. Definition of retailing, wholesaling, logistics and supply chain management.	3
Unit – D	
Promotion and distribution decisions: Marketing Communication process, promotion mix tools: Advertising, personal selling, public relations and sales promotion	4
Emerging trends and issues in marketing: Direct and Online marketing, Rural marketing, Societal marketing, Green marketing, Retail marketing, Customer Relation Marketing.	4

Reference Books:

- 1. Czinkota, M.R. and Kotabe, M. Marketing Management. New Delhi: Vikas Publishing.
- 2. Douglas, J., Darymple, J. and Parsons, L.J. Marketing Management: Text and Cases. JohnWiley Page **36** of **108**

and Sons.

Scheme of Courses

- 3. Kotler, P. *Marketing Management: Analysis, Planning, Implementation & Control.* NewDelhi: Prentice Hall of India.
- 4. Michael, J.E., Bruce, J.W. and William, J.S. *Marketing Management*, New Delhi: Tata McGrawHill,
- 5. Perreault, W.D. and Jerome, E.M. *Basic Marketing*. New Delhi:Tata McGraw Hill.
- 6. Pride, W.M. and Ferrell, O.C. Marketing: Concepts and Strategies. Delhi: Biztantra Press.
- 7. Ramaswamy, V.S. and Namakumari, S. *Marketing Management: Planning, Control*.New Delhi: MacMillan Press.
- 8. Zikmund, A. Marketing: Thomson Learning, Mumbai.

Scheme of Courses

Course Title: Human Values and General StudiesCourse

Code: SGS107

Course Outcomes:

L T P Credits
4 0 0 4

CO1: To inculcate Personal Ethics, Professional Ethics and Ethics in Education.

CO2: To aware the students of the Geographical aspects of India, Major contributors of organisations and personalities of India, Salient features of Indian Constitution.

CO3: General appreciation and understanding of science including the matters of everyday observation and experience.

Part	$-\mathbf{A}$	CO Mapping
Hum	an Values	12 0
1.	Concept of Human Values: Meaning, Types and Importance	of Values. 2
2.	Value Education: Basic guidelines for value education	1
3.	Value crisis and its redressal	1
Being	g Good and Responsible	
1.	Self-Exploration and Self Evaluation	1
2.	Acquiring Core Values for Self-Development	1
3.	Living in Harmony with Self, Family and Society	1
4.	Values enshrined in the Constitution: Liberty, Equality	1
	Fraternity and Fundamental Duties.	
Part	- B	
Valu	e – based living	
1.	Vedic values of life	2
2.	Karma Yoga and Jnana Yoga	2
3.	Ashta Marga and Tri-Ratna	2
Ethic	eal Living:	
1.	Personal Ethics	2
2.	Professional Ethics	2
3.	Ethics in Education	2
Part-	·C	
Gene	eral Geography	
	ld Geography	3
	Universe, The Solar System, The Earth, Atmosphere, The World	I we live in, Countriesrich in
Mine	rals, Wonders of the World, Biggest and Smallest.	

Indian Geography

3

Location, Area and Dimensions, Physical Presence, Indian States and Union Territories, Important sites and Monuments, Largest-Longest and Highest in India.

General History 3

Glimpses of India History, Ancient Indian, Medieval India, Modern India, Various Phases of Indian National Movement, Prominent Personalities, Glimpses of Punjab history with special reference to period of Sikh Gurus

Glimpses of World History

Important Events of World History, Revolutions and Wars of Independence, Political Philosophies like Nazism, Fascism, Communism, Capitalism, Liberalism etc.

Indian Polity: Constitution of India 3

3

Scheme of Courses

Important Provisions, Basic Structure, Union Government, Union Legislature and Executive, State Government: State Legislature and Executive, Indian Judiciary, The Election Commission, Panachayati Raj System, RTI etc.

General Economy 3

The process of liberalization, privatization, globalization and Major World Issues, Indian Economy, Indian Financial System, Major Economic Issues, Economic Terminology.

Part-D

General Science 4

General appreciation and understandings of science including the matters of everyday observation and experience, Inventions and Discoveries

Sports and Recreation 4

The World of Sports and recreation, Who's Who is sports, Major Events, Awards and Honours. Famous personalities, Festivals, Arts and Artists

Current Affairs 4

National and International Issues and Events in News, Governments Schemes and PolicyDecisions

Miscellaneous Information

Who is who 4

Books and Authors, Persons in News, Awards and Honours, Abbreviations and Sports

References:

- 1. Sreedharan, E. and Wakhlu, B. *Restoring Values*. New Delhi: Sage PublicationsLtd, Latest Edition.
- 2. Nagarajan, K. *Indian Ethos and Values*. New Delhi: Tata McGraw Hill, Latest Edition.
- 3. Tripathi, A.N. *Human Values*. New Delhi: New Age International Publishers, Third Edition, Latest Edition.
- 4. Sankar. *Indian Ethos and Values in Management*. New Delhi: Tata McGraw Hill Education Pvt. Ltd., Latest Edition
- 5. Osula. Values and Ethics. Asian Books, Latest Edition.
- 6. Surbiramanian, R. *Professional Ethics*. New Delhi: Oxford University Press, Latest Edition.
- 7. Anand, R. Human Values and Professional Ethics. New Delhi: Satya Prakashan:Latest Edition
- 8. Bhalla, S. *Human Values and Professional Ethics*, New Delhi: Satya Prakashan, Latest Edition.
- 9. Soryan, R. Human Values and Professional Ethics. Dhanpat Rai & Co. Pvt. Ltd., Latest Edition
- 10. Jayshree, S., Raghavan, B. S. *Human Values and Professional Ethics*. S Chand &Co. Ltd, Latest Edition.
- 11. Shukla, R.K. and Misra, A. *Human Values and Professional Ethics*. A B Publication, Latest Edition.
- 12. Sharma. *Human Values and Professional Ethics*. Vayu Education of India Language publishers, Latest Edition.

Scheme of Courses

- 13. Kannan, S. and Srilakshmi, K. *Human Values and Professional Ethics*. Taxmann Publication Pvt. Ltd., Latest Edition.
- 14. Srivastava, S. *Human Values and Professional Ethics*. S K Kataria & Sons, Latest Edition.
- 15. Singh, Y. and Garg, A. *Human Values and Professional Ethics*. Aitbs publishers, Latest Edition.
- 16. Kumar, V. *Human Values and Professional Ethics*. Kalyani Publishers, Ludhiana, Latest Edition.
- 17. Gaur, R.R., Sangal, R. and Bagaria, G.P. *Human Values and Professional Ethics*.New Delhi: Excel Books, Latest Edition.
- 18. Bramwell, O. and Upadhyay, S. *Values and Ethics*. Asian Books Pvt. Ltd., Latest Edition.
- 19. Ashram, A. Complete works of Swami Vivekanand, Calcutta Latest Edition.
- 20. Radhakrishnan, S. *Indian Philosophy*. George Allen & Unwin Ltd. New York: Humanities Press INC, Latest Edition.
- 21. Dwvwdi, A.N. *Essentials of Hinduism, Jainism and Buddhism*. Books Today, NewDelhi Latest Edition
- 22. Light of Truth: Satyarth, P. Maharishi Dayanand Saraswati, Arya Swadhyay Kendra, New Delhi, Latest Edition.
- 23. Dayanand. *His life and work*. New Delhi: Suraj Bhan, DAVCMC, Latest Edition.
- 24. Raghavan. *Moral and Political Thoughts of Mahatma Gandhi*. New Delhi: Oxford University Press India, Latest Edition.
- 25. Singh, N. *Guru Nanak Dev's view of life. Bhagat Puran Singh.* Amritsar: All India Pingalwara Society, Latest Edition.
- 26. Dwivedi, K. *Essence of Vedas*, Hoshiarpur: Katyayan Vedic Sahitya Prakashan, Latest Edition.
- 27. Chaubey, B.B. Vedic Concepts. Hoshiarpur: Katyayan Vedic Sahitya Prakashan,Latest Edition.
- 28. Radhakrishnan, S. *Mahatma Gandhi: Essays and Reflections on his life and work.* Mumbai: Zaico Publication. Latest Edition.
- 29. Lala, D. Hints for Self-Culture, Mumbai: Jaico Publishing House Latest Edition.
- 30. Saraswati, M. *The Light of Truth* (The Satyartha Prakashan), available at URL:www.aryasamajjamnagar.org/download/satyarth_prakash_eng.pdf
- 31. Krishnamurti J. *The First and Last Freedom*, available at URL : http://www.jiddu-krishanmurti.net/en/th-first-and-last-freedom/
- 32. Sri Raman Maharishi. *Who Am I*. available at URL: http://www.sriramanamaharshi.org/resource_centre/publicatins/who-am-i-books/
- 33. Balsekar Ramesh, Peace and Harmony in Daily Living, Yogi Impressions; LatestEdition

CURRENT AFFAIRS

Magazines

Economic and Political Weekly, Yojna, the Week, India Today, Frontline, Spectrum.

Competition Success Review, Competition Master, Civil Services Chronicle, Current Affairs, World Atlas Book

Newspapers

The Hindu, Times of India, The Hindustan Times, The Tribun

Course Title: Company Law

Course Code: COM201

L	T	P	Credits
4	0	0	4

Course Outcomes: On completion of this course, the students will be able to

CO1: Apply the legal provisions involved in the formation of the company. CO2: Analyses the legal provisions applicable for raising, altering & reducing share capital. CO3: Interpret and recognize the legal issues involved in company meeting and management. CO4: Understand the legal provisions applicable for prevention of oppression & mismanagement, investment & loan, and Registration of charges. CO5: Evaluate corporate problems related to bankruptcy and insolvency by using provisions of IBC.

Unit – A (Nature of Company)	CO Mapping
 Company- Definition, Characteristics of a company, Lifting or piercing the corporate veil 	1
 Classification of Companies- On the basis of Incorporation; Liability; Number of Members; Control; ownership 	1
• Formation of company	1
 Memorandum of association- Contents of Memorandum, Alteration of Memorandum, Doctrine of Ultra Vires 	1
 Articles of association- Contents of Articles, Legal effect, Constructive notice of Memorandum and Articles, Doctrine of Indoor Management, Exceptions to the doctrine of indoor management 	1
Unit – B (Other Documents of Company)	
 Prospectus- Definition, Shelf prospectus, red herring prospectus, abridged prospectus, Misstatements in Prospectus and their consequences. 	2
 Shares- Definition, Stock and Shares, Types of Shares, application, and allotment, calls on shares, share certificate, share warrant, Transfer of shares, Lien on shares, Surrender and Forfeiture of shares. 	2
• Share capital- Kinds, Alteration and Reduction of share capital.	2
• Concept of ASBA.	2
Unit – C (Management of Company)	
 Company Management- Directors, Appointment, Position, Disqualification, Duties of Directors, meetings of directors 	3
 Meetings- Meaning, General Meeting of shareholders: Statutory, Annual General Meeting, Extraordinary General Meeting. Requisites of a Valid meeting 	3
 Membership 	3
Investment and Loan, Equitable Mortgage and Registration of Charges	3
Unit - D (Prevention of Oppression, Reconstruction and Dissolution of	
Company)	4

Prevention of Oppression and Mismanagement

Majority powers and minority rischeme of Courses
 Reconstruction and Amalgamations
 Concept of NCLT: Composition, Formation and Functions.
 Winding up- Meaning of Winding up, Modes of winding up, Consequences of winding up order.
 Dissolution of Company.

Text Book:

1. Kapoor, N.D. *Elements of Mercantile Law*. New Delhi: Sultan Chand & Sons, LatestEdition.

- 1. Kumar, R. Legal Aspects of Business. New Delhi: Cengage Learning, Latest Edition.
- 2. Pathak, A. *Legal Aspects of Business*. New Delhi: Tata McGraw Hill Education, LatestEdition.
- 3. Tulsian, P.C. *Business Law*. New Delhi: Tata McGraw Hill Education, Latest Edition.

Course Title: Corporate Accounting-I

Course Code: COM202

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: Explain the accounting treatment related to issue, forfeiture and reissue of shares, redemption of preference shares and book building process.

CO2: Apply the legal and accounting provisions for issue and redemption of debentures.

CO3: Prepare financial statements as per Sixth schedule of Companies Act.

CO4: Identify and use appropriate method of accounting for valuation of shares and goodwill.

Unit A: Issue and Redemption of Shares	CO Mapping
 Meaning, Characteristics and Kinds of Companies, Introduction to S Capital, Issue of Shares at Par, Discount and Premium, Calls in Advance Calls in Arrears, Issue of Shares for Consideration other than Cash 	
Pro-rata Allotment of Shares	1
 Legal Provisions Related to Forfeiture and its Accounting Treatment Reissue of Shares 	1
 Provisions Related to Reissue of Shares, Accounting Entries. Redemption Preference Shares: Concept and Types of Preference Shares 	ionof 1
Book Building, ESOS and Sweat Equity	1
Unit B: Issue & Redemption of Debentures	
 Meaning and Types of Debentures, Accounting Entries at the. Time of Issue of Debentures, 	2
 Conditions of Issue with Redemption Point of View, Issue of Debenture Collateral Security, Treatment of Discount. 	esas 2
 Redemption of Debentures: Redemption of debentures: Out of Capital and Profits, Redemption of Debentures through Sinking Fund, Insuranc Policy Method, Purchase from Open Market. 	2 e
Unit C: Final Accounts of Companies	
• Form and Contents of Profit and Loss Accounts, Form and Content of Balance Sheet as per Sixth Schedule	3
Divisible Profits: Provisions and Accounting Treatment	3
• Adjustments in the financial statements of the companies	3
• Presentment of financial statements of corporate	3
• Recent developments in financial accounting and reporting.	3
Unit D: Valuation of Goodwill and Shares	
Introduction and Need for Valuation	4
 Meaning and types of goodwill 	4
	Page 44 of 108

Scheme of Courses

Methods of Calculation Valuation of goodwill
 Meaning and Methods for Valuation of Shares (Intrinsic value, yieldvalue and fair value method)
 Application of valuations of shares in the practical world

Text Books:

1. Mukherjee, A. and Hanif, M. *Corporate Accounting*, New Delhi: Tata McGraw-Hill Education Latest Edition.

- 1. Shukla, M. C., Grewal, T. S. and Gupta, B. C. *Advanced Accounts*, New Delhi: S.Chand, Latest Edition.
- 2. Gupta, R. L. and Radhaswamy, M. *Advanced Accountancy*, New Delhi: Sultan Chand.Latest Edition.

Course Title: Cost Accounting-I

Course Code: COM204

L	T	P	Credits
4	1	0	4

Course Outcomes: On completion of this course, the students will be able to

CO1: Understand Basic & emerging Cost concepts, Elements of cost and cost sheet.

CO2: Evaluate the material procurement procedure, inventory control, and prepare stock ledger.

CO3: Calculate the remuneration and incentive plans in preparation of labour cost statement.

CO4: Account for overheads apportionment, absorption, and computation of overhead rates.

CO5: Understand various aspects of contract & process accounts and prepare contract & process accounts.

Unit-A	CO Mapping
• Introduction, Meaning, Definition and objectives of cost accounting	Mapping 1
Difference between cost and financial accounting.	1
Cost ascertainment and cost control	1
• Installation of a costing system	1
 Cost concepts and classifications, Components of cost sheet. 	1
 Preparation and analysis of cost sheet 	1
 Methods and techniques of costing 	1
• Role of cost accountant for an organization	1
Unit-B	
• Elements of Cost: Material, Labour	2
Material control: Concept and techniques	2
 Accounting and control of purchases, Storage and issue of material 	2
 Method and pricing of material issue, Treatment of material losses 	2
 Meaning, Definition and significance of Labour 	2
 Classification of labour, Principles and methods of remuneration, Performance linked Incentives 	2
• Accounting and control of labour cost, Job evaluation and merit rating	2
Unit-C	
• Meaning, Classification, Allocation, Apportionment of factory overheads	3
Costing and control of administration, selling and distribution overheads	3
• Absorption of overheads (Under and over absorption)	3
 Treatment of certain items in costing (Interest on capital, debts, research, and development expenses) 	3

One operation (unit or output costs them of Courses 3
 Unit- D
 Meaning and significance of Job order and batch costing 4
 Contract costing: Meaning, Importance, Items, Calculation of notional profits and profit for the balance sheet
 Normal loss, Abnormal loss and gain and preparation of process accounts.

• Inter-process profit- Meaning, Advantages and disadvantages

• Joint products and by-products 4

• Emerging concepts in costing 4

Text Book:

1. Lal, J. and Srivastava, S. *Cost Accounting*, New Delhi: Tata McGraw-Hill Education, Latest Edition.

Reference Books:

- 1. Khan, M. Y. Cost Accounting, New Delhi: Tata McGraw-Hill Education, Latest Edition.
- 2. Horngren, C. T. *Cost Accounting: A Managerial Perspective*, New Delhi: Pearson Education, Latest Edition

4

Title: Indian Economy Course Code: ECO201

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: Develop ideas of the basic characteristics of Indian economy, its potential on natural resources.

CO2: Understand the importance, causes and impact of population growth and its distribution, translate and relate them with economic development.

CO3: Understand agriculture as the foundation of economic growth and development, analyze the progress and changing nature of agricultural sector and its contribution to the economy as a whole.

CO4: Grasp the importance of planning undertaken by the government of India, have knowledge on the various objectives, failures and achievements as the foundation of the ongoing planning and economic reforms taken by the government.

CO5: Not only be aware of the economy as a whole, they would understand the basic features of Indian economy, sources of revenue, how the state government finance its programmes and projects. Along with this student will learn about the policies of government regarding poverty.

Unit – A	CO Mapping
Nature of Indian Economy: Features of Indian economy – Structural Changes in the Indian EconomySince Independence.	1
Human Resource: Demographic: Features of Indian population, Size and growth of population and economic development. Problem of over population, remedial measures to curb population.	1
Unit – B Agriculture and Industrial development in India: Agriculture: importance and Problems of Indian agriculture, remedial measures to overcome the backwardness of agriculture – strategy for agricultural development.	2
Green Revolution: meaning, effects, causes and suggestions for thesuccess of green revolution.	2
Industries: Growth and problems of major industries- Iron and Steel, Cotton Textiles.	2
Small Scale Industries- Problem and policy	2
Industrial policy, Role of public sector and private sector, Causes ofindustrial sickness	2
Unit C NITI Aayog: Need and Objectives, Functions, Constitution, Composition of governing council, Difference between NITI Aayog and planningcommission.	3
Foreign Trade of India: features, Balance of payments during the planperiod – Chief imports and exports of Indian economy.	3
India's balance of payment. Causes and remedial measures for the adversebalance of payment in India.	3
Export promotion and import substitution, opening up of the Indianeconomy	3

Scheme of Courses

Unit - D

Public finance in India: Features of Indian tax system , defects of Indiantaxation system, suggestions for improvement,	4
Major direct and indirect taxes –public debt in India – Centre-statefinancial relation.	4
Meaning and nature of unemployment, trends of unemployment, effects, causes and steps to be taken to overcome unemployment.	4
Meaning of poverty, trends of poverty, effects, causes and steps to betaken to overcome poverty.	4

Text Book

1. Misra, S.K. and Puri, V.K. *Indian Economy*. Mumbai: Himalaya Publishing House, Latest Edition.

- 1. Sundharam, K.P.M., Datt, G. and Mahajan, A. *Indian Economy*. Mumbai: S. Chand & Company Latest Edition.
- 2. Ray, S.K. The Indian Economy. New Delhi: PHI Learning, Latest Edition.
- 3. Das, P.K. Indian Economics. New Delhi: Oxford University Press, Latest Edition.

Scheme of Courses

Course Title: Banking and Insurance

LawsCourse Code: MGT251A

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: Understand the Banking structure, reforms and Basel norms.

CO2: Regulations related to NPA's and risk management in banks

CO3: Understand the growth and development of insurance sector in India, Major reforms in insurance sector

CO4: Understand about the constitutions of IRDA, it's functions, major products of GIC and LIC and emergence of Bancassurance in India

	CO Mapping
Unit – A	
 Evolution and structure of commercial banking in India 	1
Role of Commercial Banks	1
 Reforms in banking Sector – Innovations 	1
Narsimham Committee	1
 Basel Norms and Implications for Indian Banks 	1
Unit- B	
Asset Liability Management in Banks	2
 Non-Performing Assets- Meaning, Categories, Recovery 	2
Risk Management in Banks	2
Law relating to Banking Regulation	3
Unit- C	
 Meaning and Principles of Insurance, Insurance Contract 	3
 Growth and Development of Insurance in India 	3
 Range of products and services in Insurance 	3
Insurance Reforms	3
Unit- D	
• IRDA – Constitution, Functions, Role	4
• Life Insurance Corporation - role and functions, Types of products	4
 General insurance: types and regulations 	4
Bancassurance in India	4

- 1. Agarwal, O.P. Banking and Insurance Mumbai: Himalaya Publishing House (P) Ltd,Latest Edition.
- 2. ICSI, Banking and Insurance: Law and Practice, Taxmann, Latest Edition.

3. Gordon, E. and Natarajan, K. *Banking Theory, Law and Practice*. Mumbai: Himalaya Publishing House (P) Ltd, Latest Edition.

Scheme of Courses

Course Title: Organizational Behaviour

Paper Code: MGT201

L	T	P	Credits
4	0	0	4

Course outcomes:

On completion of this course, students will be able to:

CO1: Understand the concept of organizations with reference to individual and group behaviour and recent challenges faced by organizational behaviour, and factors influencing job satisfaction.

CO2: Conceptualize the applications of perception and learning and to discover the concept of group dynamics and team building approaches.

CO3: Articulate the motivation and leadership theories and styles used in managing the workforce.

CO4: Identify the causes and consequences of stress and conflict, and outline the strategies to manage them.

Unit A	CO Mapping
 Introduction to organizational behaviour- Concept and Significance, Foundations, Contributing Disciplines to OB, Challenges and Opportunities for OB. 	1
 Concepts of Personality and its determinants, Personality models 	1
 Attitudes and Components of Attitude, Job Satisfaction. 	1
Unit B	
Perception and Attribution	2
 Learning Theories 	2
 Concept of groups, Types of groups, Group Development Process, 	2
Determinants of group behaviour	
 Concept of teams, Teams vs Groups, Types of Teams, Teams in Modern 	2
Workplace, Problems in Teams and Managing teams	
Unit C	
 Motivation-Nature, Significance, Types and Theories 	3
 Leadership: Meaning, Leadership and Management, Leadership Styles and importance, Theories of leadership-Trait Approach, Behavioural theories and Contingency theories. 	3
Unit D	
 Work stress: Nature and Types, Work Stress Model, Stress Coping Strategies and Time Management, Effects of Stress on Performance 	4
 Conflict: Meaning and nature, Functional and Dysfunctional Conflict, Sources of Conflict and Conflict Process, Levels of Conflict, Approachesto Conflict Management. 	4

Text Book:

Aswathappa, K. Organizational Behaviour, Himalaya Publication.

- 1. Robbins, S.P., Judge, T. and Sanghi, S. *Organizational Behavior*. New Delhi: Pearson Education, Latest Edition.
- 2. Rao, V.S.P. Organizational Behaviour, Excel Books
- 3. Luthans, F. Organizational Behaviour. New Delhi: McGraw -Hill Inc. Latest Edition.

Scheme of Courses

Course Title: Entrepreneurship Theory and Practice

Course Code: MGT202

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: Fundamentals of entrepreneurship, business ideas and legal aspects.

CO2: Understand the market plans, IPR's

CO3: Get the knowledge about venture capital and financial statements.

CO4: Learn about how to establish venture, growth strategy and development of venture.

UNIT-A	CO Mapping
Fundamentals of Entrepreneurship	1
Creativity and Business Ideas	1
Idea to opportunity	1
Legal Aspects of Business	1
UNIT-BC	
Entrepreneurship and Intellectual Property Rights	2
Business Plan	2
Marketing Plan	2
Operation and Production Plan	2
UNIT-C	
Venture Team Building and Organizational Plan	3
Insight from Financial Statements	3
Financing Venture	3
UNIT-D	
Launching a Venture	4
Managing Growth	4
Start-up to Going Public	4
Revival, Exit and End to a Venture	4

Text Book:

1. Kumar, A. *Entrepreneurship: Creating and Leading an Entrepreneurial Organization*, New Delhi: Pearson Education, Latest Edition.

- 1. Roy, R. Entrepreneurship. New Delhi: Oxford University Press. Latest Edition.
- 2. Jain, P. C. *Handbook for New Entrepreneurs*. New Delhi: Oxford University Press,Latest Edition.

Scheme of Courses

Course Title: Community Engagement Course

Course Code: CEC 101&102

L	Т	P	Credits
1	0	1	2

Course Objective:

CO1: Gain an understanding of rural life, culture, and social realities.

CO2: Develop a sense of empathy and bonds of mutuality with local community.

CO3: Appreciate significant contribution of local communities to Indian societies and economy.

CO4: Learn to value the local knowledge and wisdom of the community.

CO5: Identify opportunities for contributing to community's social economic improvements.

Unit – A Appreciation of Rural Society

CO Mapping 1

• Rural lifestyle, rural society, caste and gender relations, rural value s with respect to community, nature and resources, elaboration of "soul of India lies in villages" (Gandhi), rural infrastructure

Practical assignment

• Prepare a map (physical, visual or digital) of the village you visited and write an essay about inter-family relations in that village.

Unit – B Understanding rural and local economy & livelihood

2

 Agriculture, farming, landownership, water management, animal husbandry, non-farm livelihoods and artisans, rural entrepreneurs, rural markets, migrant labour

Practical assignment

• Describe your analysis of rural household economy, its challenges, and possible pathways to address them Circular economy and migration patterns focus

3

Unit – C Rural and local Institutions

 Traditional rural & community organizations, Self-help Groups, Panchayati raj institutions (Gram Sabha, Gram Panchayat, Standing Committees), Nagarpalikas & municipalities, local civil society, local administration

Practical assignment

• How effectively are Panchayati Raj & Urban Local Bodies (ULBs) institutions functioning in the village? What would you suggest to improve their effectiveness? Present a case study (written or audio-visual)

Unit – D Rural & National Development Programs

History of various /development in India, current national programs: Sarva Shiksha Abhiyan, Beti Bachao, Beti Padhao, Ayushman Bharat, Swatchh Bharat, PM Awaas Yojana, Skill India, Gram Panchayat Decentralised Planning, NRLM, MNREGA, SHRAM, Jal Jeevan Mission, SFURTI, Atma Nirbhar Bharat,etc

4

Practical assignment

 Describe the benefits received and challenges faced in the delivery of one of these programs in the local community; give suggestions about improving implementation of the program for the poor. Special focus to urban informal sector and migrant households

Recommended Readings

Books:

- 1. Singh, Katar, rural development: Principles, Policies and management, sage publications, New Delhi, 2015.
- 2. A handbook on village panchayat administration, Rajiv Gandhi Chair for Panchayati Raj Studies, 2002.

- 3. United Nations, Sustainable Development Goals, 2015 un.org/sdgs/
- 4. M.P. Boraian, Best practices in rural development, Shanlax publishers, 2016.

Journals:

- 1. Journals pf Rural development, (published by NIRD & PR Hyderabad)
- 2. Indian Journal of social work, (by TISS, Bombay)
- 3. Indian journal of extension education (by Indian Society of extension education)
- 4. Journal of external education (by extension education society)

Course Title: Corporate Accounting-II

Course Code: COM203

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: Understanding the concept of amalgamation, methods and accounting aspects related with it.

CO2: To get familiar with an internal reconstruction process, accounting treatment and relative practical aspects associated with it.

CO3: To examine different schedules and accounting aspects related with banking & insurance companies.

CO4: To get familiar with accounting aspects of holding companies.

Unit A: Amalgamation	CO Mapping
Meaning of amalgamation	1
 Difference between amalgamation and absorption 	1
 types of amalgamation 	1
Amalgamation in the Nature of Purchase and Merger	1
 Methods of purchase consideration and its computation by different methods (Concept of Transferor Company and Transferee Company) 	1
• Practical Applications	1
Unit- B Internal Reconstruction & Liquidation of Companies	
 Meaning & significance of internal reconstruction 	2
 Causes and Entries of Reconstruction 	2
 Preparation of Statement of Affairs, 	2
 Liquidators final statement of Account, 	2
• Disbursement of cash.	2
 Receiver for debenture holders and list of contributories 	2
Unit-C Accounts of Banking Companies and Insurance Companies	
 Introduction to Banking regulation Act 1949 	3
 Schedules for preparation of Accounts of Banking Companies 	3
• Introduction to IRDA	3
• Schedules for preparation of Accounts of Insurance Companies	3
Unit -D Accounts of Holding Companies and Double Account System	
 Meaning and significance of holding Companies 	4
• Calculation of Capital & Revenue Profits	4
 Consolidated financial statements 	4
	Page 56 of 10

- Meaning of Double Account sys**Scheme of Courses**
- Preparation of Revenue Account and Balance sheet for the electricity 4

Text Book:

Companies

1. Mukherjee, A. and Hanif, M. *Corporate Accounting*, New Delhi: Tata McGraw-Hill Education, Latest Edition.

Reference Books:

- 1. Maheshwari, S.N. and Maheshwari, S.K. *Corporate Accounting*. New Delhi: Vikas Publishing House Latest Edition.
- 2. Sehgal, A. and Sehgal, D. *Corporate Accounting*. New Delhi: Taxman PublicationLatest Edition.

Page **57** of **108**

Course Title: Cost Accounting-II

Course Code: COM205

L	T	P	Credits
4	1	0	4

Course Outcomes: On completion of this course, the students will be able to

CO1: Reconcile cost and financial statements.

CO2: Prepare statement of marginal costs and calculate various aspects of Marginal Costing.

CO3: Prepare several budgets and the effects of each.

CO4: Calculate Material, Labour & Overhead variances.

CO5: Understand various aspects of Responsibility Centre & compute performance measurement of business Centre's or divisions.

Unit-A Costing & Reconciliation	CO Mapping
 Introduction, Meaning, Definition and Objectives of Service costing, 	1 1
 Reconciliation of cost and financial accounting, 	1
Absorption costing and marginal costing	1
Unit-B Cost volume profit analysis and Management Decisions	
• Introduction; CVP Assumptions	2
• Uses Break-Even Analysis: BE Point and Margin of Safety;	2
• Graphical presentation of CVP Relationship; Profit Graph.	2
Marginal costing Techniques.	2
Marginal Cost and product Pricing	2
 Product Mix and Make or Buy Decisions, Shut down Decisions (simple Type). 	2
Unit-C Differential cost, Standard costing, Budgetary control	
Standard Costs and Standard Costing; Uses, & Importance	3
Differences with Budgetary Control	3
Classification of Standards. Setting up Standards for Materials, Labour and Overheads	3
Analysis and computation of materials, Labour and OverheadCosts Variances.	3
Budgetary Control: Budget and Budgetary Control; The budget manual, principal budget factor, preparation and monitoring procedures,	3
preparation of functional budgets for operating and non- operating functions, cash budget, master budget, flexible budget,	3
Budget Variances.	3

Scheme of Courses

Unit-D Cost audit, Pricing decisions Information systems, recording to management and responsibility accounting

•	Meaning & Features of Cost audit	4	
•	Meaning relevance for pricing decisions	4	ļ
•	Meaning & Features of Information systems,	4	ļ
•	Definition, Meaning, Principles, controllable and Non- controllable costs and	4	ļ
•	Centers of control, cost Centers, Revenue Center, Responsibility Center, Profit Center	4	٠
•	Performance Measurement of Business Center.	4	ļ
•	Reporting to different levels of Management.		

Text Book:

1. Lal, J. and Srivastava, S. *Cost Accounting*. Tata McGraw-Hill Education, LatestEdition.

- 1. Khan, M. Y. *Cost Accounting*. Tata McGraw-Hill Education, Latest Edition
- 2. Horngren, C. T. *Cost Accounting: A Managerial Perspective*. Pearson Educatest Edition.

Course Title: Goods and Services TaxCourse

Code: COM206B

L	T	P	Credits
3	0	2	4

Course Outcomes:

CO1: Understanding the difference between old tax structure and GST.

CO2: To get familiar with the concepts of time, value, and place of supply for the computation of GST Tax Liability.

CO3: To know the process of Billing of invoices and E-way bill mechanism under GST.

CO4: To get aware about provisions related with key aspects like assessment, inspection, and penalty etc.

Unit A: GST Vs. Present Indirect tax Structure	CO Mapping
• Evolution of Indirect Tax; GST Vs. Present Indirect tax structure	1
• Features and implications of GST at global level	1
• Important terminologies under GST	1
Impact of GST on Indian Economy	1
Unit B: Levy, Exemption, Time, Value, place of supply, Registration & ITC	
Concept of composition levy and composition rules	2
• Time and value of supply, Time-Reverse charge	2
• Concept of supply, Time and place of supply	2
• Provisions for supply after change in the rate of tax	2
• Place Os supply, Value of supply, computation of supply	2
 Concept of registration, types of registration, registration procedure, 	2
Registration process, amendment and cancellation of registration.	
• Input tax credit system, eligibility and conditions to take input tax credit	
system, reversal due to nonpayment of supply, restrictions to input tax	2
credit system. ITC adjustment	
Unit C: Invoice, E-Way bill, and returns, job work, Payment and refunds	
Tax invoice, credit, Debit note, Credit note, Requirements of invoice	3

DAV UNIVERSITY, JALANDHAR 3 **Scheme of Courses** Importance and Manner of issuing right invoice, revised invoice procedure, reverse charge invoice 3 Bill of supply, Particulars of BOS, Receipt voucher for advance payment 3 E-way bill, Generation of E-way bill, cancellation, and validation of Eway Bill 3 Outward supplies, inward supplies, sections of GSTR-2, Types of returns, returns for composition dealer, other returns, other provisions related withGST returns Job work, Provision for job work, conditions and ITC provisions 3 Payments of tax, interest, penalty and other amounts, adjustment of payments, TCS, TDS, payment rules, refunds. Unit D: Transitional provisions, Assessment, Insepction, search, seizure, arrest, offenses, penalties, and advance ruling 4 Stock. Unutilized credit CENVAT, job work, returned goods, supplementary invoices, pending refund claims, adjustment proceedings, work contracts and other special cases. 4 Self-assessment, provisional assessment, scrutiny of returns, assessment of non-filer of returns and unregistered persons 4 Audit, audit by tax authorities, process of audit

Recovery of tax

Power of inspection, search, seizure, and arrest

Types of offenses and penalties under different circumstances

Prosecution, access to business premises

• Concept of advance ruling, rules, authority of advance ruling, application

4

and procedure for advance ruling, appeal, rectification of advance ruling.

NOTE: Students will be given hand-on training on GST and they will perform practical work in the lab.

Text Book:

1. VS Datey, *GST Ready Recokner*. New Delhi: Taxmann Publication, Latest Edition.

- 2. CA Keshav R Garg. GST Ready Reckoner, Bharat Publication, Latest Edition
- 3. *Jain, B. Bansal, I. GST Law and analysis*, Young global Publication. Ltd,Latest Edition.

Course Title: Auditing Course Code: COM207

	L	T	P	Credits
Ī	4	0	0	4

Course Outcomes: On completion of this course, student will be able to

CO1: Outline the basic objective of Auditing, the concepts of errors and frauds, principles of audit and different types of audits.

CO2: Acquired knowledge about vouching of cash and credit transactions, verification of assets and liabilities.

CO3: Construct the factors involved in preparation of Audit plan and Audit Programme. They would also understand the concept and importance of Audit working papers.

CO4: Evaluate the importance of assessment of internal control and internal checks. Also, they would learn about Test check and audit sampling as audit techniques.

CO5: Comprehend the knowledge about appointment, rights, duties, and responsibility of auditor. Also, they would acquire knowledge of audit documentation, audit evidence and EDP.

Unit-A (Introduction to Auditing)	CO Mapping
 Introduction to Auditing- meaning, nature and objectives. 	1
• Types of Audits	1
• Techniques	1
Audit planning and audit evidence	1
 Evaluation of Internal Control System, Internal Control, Internal Checkand Internal Audit 	1
Unit-B (Procedure of Auditing)	
 Procedures of Auditing 	2
 Vouching 	2
 Audit of Personal Ledgers - Audit of Personal Ledgers (Debtors and Creditors) 	2
 Appointment of Auditor, Qualification and Remuneration of an auditor 	2
 Duties and liabilities of an auditor. 	2
Unit-C (Valuation of Assets and Liabilities)	
 Valuation of Assets and Liabilities- Verification, Methods of Valuation of Assets and Liabilities 	3
Cost Audit	3
Management Audit	3
 Audit of banking companies, Insurance company, Branch Audit 	3
Audit Report and Certificate	3
 Special Aspects of Audits in different Types of Institutions: Audit of Sole-proprietorship, Audit of Partnership Firm, Clubs, EducationalInstitutions and Charitable institutions 	3

Unit- D (Auditing in Electronic Data Processing Environment andReport Writing)

•	Auditing in an EDP Environment (Application, Audit Approach, Problems and Control	4
•	Auditing in an EDP Environment-Computer assisted auditing techniques	4
•	Standards on Auditing	4
•	Report Writing	4

Text Book:

1. Basu, S. K. and Tripathi, A. Auditing. New Delhi: Pearson Education, Latest Edition

- 1. Kumar, R. and Sharma, V. Auditing: Principles and Practice. New Delhi: PHI, LatestEdition
- 2. Whittington, R. and Pany, K. *Principles of Auditing and Other Assurance Services*. New Delhi: Tata McGraw-Hill Education, Latest Edition
- 3. Loughran, M. Auditing for Dummies. New Delhi: Wiley and Sons, Latest Edition.

Course Title: Money, Banking and International Trade

Course Code: ECO202

L	T	P	Credits
4	0	0	4

Course Outcomes:

CO1: Understand nature, functions and growth of money, Supply creation of money and theories of demand for money

CO2: the process of credit creation of a commercial bank, the functions of commercial bank. Explain the various functions of central bank, credit policy of India.

CO3: Application of traditional and modern theories of international trade, understanding of tariff and non-tariff barriers and their equilibrium analysis.

CO4: Apply functions, provisions of international trade system and functions to facilitate the global trade. Students will be able analyze impact of WTO on current global trade in detail

CO5: Student will be aware of exchange rates and determination methods of exchange rate.

Unit-1	CO Mapping
Money: Introduction, Nature and functions; money and near money	1
Supply of money : mechanics of money supply creation; measures of moneysupply in India.	1
Demand for money : Fisher, Cambridge, Keynesian and Friedman theories.	1
Rate of Interest Determination ; factors affecting the level and structure of interest rates. Money and capital markets (introductory).	1
Unit II	
Commercial Banking: Functions, theories; credit creation. Commercial bankingin India; Structure; Nationalization: objectives, performance and evaluation.	2
Central Banking: Meaning and functions, techniques of credit control withspecial reference to India, credit policy in India	2
Unit III	
Trade Theories and Commercial Policy: Theories of absolute advantage, comparative advantage and opportunity cost; Heckscher-Ohlin theory of trade-its main features, assumptions and limitations:	3
Terms of trade (concepts and secular deterioration in terms of trade); Doctrineof reciprocal demand; Gains from trade-their measurement and distribution.	3
Commercial Policy: Rationale of protection; Tariff and non-tariff barriers to trade (quota, voluntary export restraints, export subsidies, dumping and international cartel); Tariff and quota (partial equilibrium analysis).	3

Unit- IV

Balance of Trade and Balance of Payments: Concepts and components of balance of trade and balance of payments; Equilibrium and disequilibrium in balance of payments; Various measures to correct deficit in the balance of payment; Foreign trade multiplier.

4

Exchange Rate: Meaning, concept of equilibrium exchange rate and determination; Fixed versus flexible exchange rates.

4

- 1. Green, A. D. *International Trade Policy*, London: Macmillan Publishers Ltd, Latest Edition.
- 2. Heller, R. *International Trade Theory and Empirical Evidence*, New Delhi, Prentice Hall, Latest Edition.
- 3. Ingo, W. *International Economics*. New York: Ronald Press, Latest Edition.
- 4. Soderston, B. International Economics. New York: McMillan, Latest Edition.
- 5. Salvatore, D.L. *International Economics*. New Delhi: Prentice Hall, Upper Saddle River, Latest Edition.
- 6. Todaro, M. Economic Development, New York: Longman, Latest Edition.
- 7. Cargill, T.F. *The Financial System and Monetary Policy*. English Wood Cliffs: PrenticeHall, Latest Edition.
- 8. Ahuja, H.L. Macroeconomics Theory and Policy, S. Chand and Company Limited, 20th Edition

Course Title: Business Communication

Course Code: MGT211

Course Outcomes: On completion of this course, students will be able to:

L	T	P	Credits
3	0	2	4

CO1: Equip with the concepts of business communication, its Models, barriers to communication and how we can overcome them.

CO2: Develop their presentation skills, spoken skills along with business etiquettes required in the organizational scenario.

CO3: Enhance their writing skills in the form writing notices, memos, drafting sales letters, complaint letters, preparation of sales report etc.

CO4: Get the proper understanding about how to prepare the resume and also learn the concepts of how to communicate with the statutory bodies like Stock Exchange, RBI, SEBI.

Unit A	CO Mapping
Business Communication – Meaning & Importance, Communication Purpose	1
Communication Process, Elements, Barriers to Communication and	1
Conditions for Successful Communication.	
 Forms of Communication, Basic Models of Communication, 7C's of Effective 	1
Business Communication.	
Organizational Communication: Importance of Communication in Management,	1
Formal and Informal Communication, Internal and external communication	
Unit B	
 Presentation Skills: Presentation on any Chosen Topic, Oral Presentations, 	2
Principles of Oral Presentations, Factors affecting presentations.	
 Other Spoken skill methods Debates, Speeches, Interview, Group Discussion, 	2
English Pronunciation, Building Vocabulary	
• Listening: Importance of Listening, Types of Listening, Barriers to Listening	2
and overcoming them, listening situations, Developing Listening Skills	_
Business Etiquette: Understanding Etiquette, Cross–Cultural Etiquette, Business	2
Manners, Business to Business Etiquette.	
Unit C	2
• Internal Correspondence: Memos, Circulars, Notices, Office Orders	3
Correspondence with banks—Regarding overdrafts, Cash credits, Loans	3
 Drafting of sales letters, Circulars, Preparation of sales reports 	3
• Customers' Correspondence- Complaints, regarding dues, follow up letters	3
Unit D	
Secretarial Correspondence: Correspondence with shareholders, debenture	4
holders regarding dividend, interest, transfer-transmission.	
 Communicating with statutory authorities and bodies like Stock exchange, RBI, SEBI 	4
• Fundamental of Business writing: Types of Business letter, Inquiry letter, complaint letter, Persuasive letter, Proposal, Report Writing.	4
 Preparation of Resume, Job application, Drafting of interview letters, Call letters, Final appointment orders. 	4
	65 LD

NOTE: In addition, Students are required to do Practical work in lab.

- Taylor, S. and Chandra, V., "Communication for Business: A Practical Approach", Fourth Edition, 2011, Pearson Education.
- Bovee, C. and Thill, J., "Business Communication Today", 2011, Prentice Hall.
- Sethi, A and Adhikari, B. "Business Communication", 2009, McGraw Hill Education.
- Kaul, A., "Business Communication", 2004, Prentice Hall of India, New Delhi.
- Rai, U. & Rai, S.M., "Commercial Correspondence and Report Writing", 2009, Himalaya Publishing House, New Delhi

Course Title: Strategic Management

Course Code: MGT203

L	T	P	Credits
4	0	0	4

Course Outcomes: On completion of this course, students will be able to:

CO1: Build the conceptual understanding regarding strategic management, vision & mission statement of the company along with the environmental and organizational appraisal.

CO2: Learn about the different levels of corporate strategies such as the concentration, Diversification, stability, and Retrenchment strategies.

CO3: Get the clear understanding regarding different levels of strategy such as a business level strategies, activating strategies and also learn about the concept of strategic analysis & choice.

CO4: Learn about the functional & operational implementation done within an organization and also develops the understanding about the strategic & operational control within an organization.

	CO Mapping
UNIT-A	1
 Introduction to Strategic Management and Business Policy 	
Hierarchy of Strategic Intent	
Environmental Appraisal	
Organizational Appraisal	
UNIT-B	2
 Corporate-Level Strategies: Concentration, Integration, and Diversification 	
 Corporate-Level Strategies: Internationalization, Cooperation, and Digitalization 	
 Corporate-Level Strategies: Stability, Retrenchment and Restructuring 	
UNIT-C	3
Business-Level Strategies	
Strategic Analysis and Choice	
Activating Strategies	
UNIT-D	4
☐ Structural Implementations	
☐ Behavioral Implementation	
☐ Functional and Operational Implementation	
☐ Strategic Evaluation and Control	

Text Book:

1. Kazmi, A. Strategic Management, New Delhi: Tata Mc Graw Hill, Latest Edition.

- **1.** Hill, C. and Jones, R. G. *Strategic Management*, New Delhi: Cengage Learning, Latest Edition.
- **2.** John, P., Richard, R. and Amita, M. *Strategic Management*, New Delhi: Tata McGraw Hill, Latest Edition.

Scheme of Courses

Course Title: Operations Research-I

Course Code: COM301

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: To acquaint the students with various quantitative techniques which are of great importance for quantitative decision-making.

CO2: After completion of course, students will be acquainted with the application of statistical techniques in business decision making.

CO3: This course is an introduction to a broad range of mathematical techniques for solving problems that arise in management to allocate resources and their effective utilization.

CO4: To understand the concepts and techniques of Operations Research for business decision making and to acquire required skills to solve various problems in OR.

Unit – A CO Mapping

Introduction to OR- Introduction & history of OR, Operations research in India, Nature of Operations research, Definition of operation research, Features of OR, OR & management decision making, Limitations of OR, Types of OR models, Principles of OR modeling, Typical applications of OR/scope of OR,

1

Phases and processes of OR study/ methodology of, operation research and Techniques/ tools of operations research

Linear Programming: Problem Formulation & Graphical Method- Linear programming problems, History of LP, Definitions of LP, Basic requirements, Terminology of LP, Basic assumptions of LP, General form of LP problem, Applications of LP methods, administrative applications of LP, Solution procedure of LPP, Formulation of LPP, Merits of LPP, Limitations of LPP, Convex set, Graphic method of solving LPP, Unbounded problem, Infeasible problem, Multiple optimal solutions

1

Simplex Method- Introduction, Steps in the solution of LPP by simplex method, Minimization problem by Big M method/Penalty method, Rules for simplex method for minimization problem, Simplex problem (Mixed constraints), Special cases in applying the simplex method, two phase simplex Method

1

Unit - B

Duality- Concept of duality in LPP, Formulation of the dual problem, Rules for constructing the dual problem, Primal-Dual relationship, Interpreting the Primal-Dual relationship, Dual of the Dual is Primal, Dual Simplex, Steps in Dual Simplex

2

Scheme of Courses

Transportation Models- Introduction, Terminology used in Transportation model, Basic assumptions of model, Tabular presentation of model, Optimal solution of Transportation problem, Methods for initial basic feasible solutions-NWCM, LCEM, VAM, Optimality Tests- Stepping stone method, Modified distribution method, Degeneracy in Transportation problem, Profit maximization in Transportation problem, Unbalanced Transportation problems

2

Unit - C

Assignment Models- Introduction, Mathematical Formulation, Hungarian method [Minimization case]/HAM, Steps to follow, Maximization case in Assignment Problems, Travelling salesman Problems, Un-balanced Assignment Problem

3

Queuing Theory- Introduction, Features of Queuing system, Service system, Basic Notations, Queuing models- Probabilistic, Deterministic, Mixed

3

Unit – D

Game Theory- Introduction, Significance of Game theory, Essential features of Game theory, Limitations Game theory, Strategy & Types of strategy, The Maximin-Minimax Principle, Saddle point, Types of problems-Games with pure strategies, Games with mixed strategies, Limitations of Game theory

4

Network Analysis- PERT and CPM- Introduction, History of PERT & CPM analysis, Objectives of Network Analysis, Applications of Network Model, Terminology or Concepts used, Rules to frame a Network, Fulkerson's Rule to numbering of events, Stages of project management, Activity Times & Critical Path Computation of Critical Path Slack & Float, PERT- Steps & computing variance, Merits & demerits of PERT, CPM- Time estimating & Limitations, Comparison between PERT & CPM

4

- 1. Kalavathy, S. Operations Research. New Delhi: Vikas Publishing House, Latest Edition.
- 2. Kapoor, V.K. Operations Research, New Delhi: Sultan Chand & Sons, Latest Edition.
- 3. Paneerselvam, R. Operations Research, New Delhi: Prentice Hall of India, Latest Edition.
- 4. Sharma, J.K. *Operations Research: Theory and Applications*, New Delhi: Macmillan IndiaLtd, Latest Edition.
- 5. Taha, H.A. *Operations Research: An Introduction* New Delhi: Prentice Hall of India,Latest Edition.
- 6. Vohra, N.D. *Quantitative Techniques in Management*. New Delhi: Tata McGraw Hill Publishing Company Ltd, Latest Edition.

Scheme of Courses

Course Title: Direct Tax Laws-I

Course Code: COM303

L	T	P	Credits
4	1	0	4

Course outcomes:

CO1: Understanding the initial concepts and residential status to compute income tax

CO2: Computation of salary and house property income under income tax.

CO3: Computation of PGBP, capital gains & other sources under income tax act.

CO4: To get familiar with deductions, rebate, and relief from income tax liability.

Unit-A Concepts and Definition	CO Mapping
History of Income Tax in India	1
Introduction to DTC	1
• Fundamental Concepts and definitions under Income Tax Act1961	1
• Rates of taxes	1
Basis of charge	1
Residential status and scope of total income	1
• Income Exempt from tax - Capital & Revenue	1
Unit- B Heads of Income: Salaries & House Property:	
Salaries: Chargeability	2
Allowances and Taxability	2
 Perquisites - Valuation of perquisites 	2
 Provident Funds 	2
 Deduction from salaries (Theory & Advanced problems). 	2
 Income from House Property: Annual Value-Self occupied property 	2
 let out property -deemed to be let out property 	2
 Permissible deductions. (Theory & Advanced problems). 	2
Unit-C Heads of Income: Business & Profession, Capital Gains & Other Sources:	r
 Meaning of Business Profession 	3
 deductions expressly allowanced-Specific disallowances 	3
Method of accounting - Maintenance of Books of Account -	3
 Capital Gains: Meaning, Types and Exemptions 	3
 Income from Other Sources: Chargeability - Deductions - Amounts not deductible 	3

Unit D: Deductions and Tax Liability

- Deductions from Gross Total Income and
 Rebates and Reliefs, Agricultural Income
 4
 4
 4
 4
- Calculation of Tax Liability

Text Book:

1. Lal, B. B. *Income Tax*. New Delhi: Pearson Education, Latest Edition.

- 1. Singhania, V.K. and Singhania, K. *Direct Tax Law and Practice*. New Delhi:Taxmann Publication, Latest Edition.
- 2. Pathak, A. and Godiawala, S. *Business Taxation*. New Delhi: Tata McGraw-HillEducation, Latest Edition .
- 3. Nag, C. K. and Karmakar, C. *Direct and Indirect Tax*, New Central BookAgency, Latest Edition.
- 4. Ahuja, G and Gupta, G. *Systematic Approach to Taxation*. New Delhi: BharatPublishing House, Latest Edition.

Course Title: Management Accounting 1

Course Code: COM305

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: The objective of this course is to acquaint the students about the role, concepts, techniques and methodology relevant to accounting function and to impart knowledge regarding the use of accounting information in managerial decision making.

CO2: This course aims to introduce students to the principles of management accounting by examining the role of management accounting, the nature and behaviour of costs and the tools used to make planning and control decisions.

CO3: The course will enable the students to prepare and analyse Financial Statements, make efficient use of scarce financial resources for best possible output.

CO4: The course aims at enabling the students how the report must be maintained in order fulfill the requirements.

Unit – A	CO Mapping
 Meaning, Scope, Nature and Functions of Management Accounting 	1
 Difference between Management Accounting and FinancialAccounting 	1
 Tools and Techniques of Management Accounting 	1
 Ratio Analysis- Meaning, Advantages, Disadvantages of Ratios 	1
• Profitability Ratios, Turnover Ratios, Liquidity and Solvency Ratios	1
Unit-B (Fund Flow and Cash Flow Statements)	
 Meaning, importance, limitations and preparation of fund flow statement 	2
 Meaning, importance, limitations and preparation of cash flow statement 	2
 Difference between cash flow statement and fund flow statement 	2
Unit – C (Financial Statements)	3
 Meaning, objectives, types of financial statement 	3
 Meaning, objectives, types of financial statement analysis 	3
 Concept of Reporting, feature of good report, types, steps in draftingthe report 	3
 Concept, importance and methods of Price level accounting 	3
Unit-D (Responsibility Accounting and Pricing Decisions)	
 Features and advantages of responsibility accounting, types of responsibility centres 	4
 Make or buy decisions, own or hire, shut down or continue 	4
 Pricing decisions: concept, objectives, types, factors affecting pricingof product, methods of product pricing 	4
 Concept and methods of Transfer Pricing 	4

Text Books

Khan, M. Y. and Jain, P. K. *Management Accounting*. New Delhi: Tata MC Graw-HillEducation, Latest Edition.

Reference Books:

Horngren, C. T., Sundem, G.L., Stratton, W. O. and Schatzberg, J. *Introduction to Management Accounting*, New Delhi: Pearson Education, Latest Edition. Sekhar, R. C. and Rajagopalan, A. V. *Management Accounting*. New Delhi: Oxford University Press, Latest Edition

Course Title: Computerized Accounting

Course Code: COM307

 L
 T
 P
 Credits

 0
 0
 3
 3

Course Outcomes:

CO1: Introduction to Tally and group creation prices under Tally. **CO2:** Entering vouchers, salary and wages computation under tally.

CO3: Computation of Depreciation and BRS under tally.

CO4: Creating budgets under tally.

Unit – A (Introduction and Journal Entries)	CO Mapping
 Introduction, Foundation and Basics of Tally 	1
Group creation	1
 Procedure of Accounting Entries by Tally 	1
• Entries of Accrual Concept- Entries of outstanding, prepaid, accrued and	1
pre-received items	
Unit-B (Tally Relating to Manufacturing, Voucher and Salaries)	
• Voucher	2
Manufacturing	2
Computing Wages and Salaries	2
Unit- C (BRS and Depreciation)	
Bank Reconciliation Statement	3
Depreciation- Charging Depreciation on Assets	3
Unit- D (Budgeting)	
Budgets- Preparation of Budgets by Tally	4
Text Book:	

1. Kogent. Learning Solutions Inc. Tally 9 in Simple Steps. New Delhi: Wiley, LatestEdition.

Course Title: Financial Management-I

Paper Code: MGT301

L	T	P	Credit
4	1	0	4

Course Outcomes:

CO1: This course introduces the student to theory, concepts of financial management. The student will be able to know the fundamentals of financial decision making taking into consideration time value for money and cost of Capital.

CO2: The decision making regarding the sources of capital to be raised based upon capital structure approaches.

CO3: Valuation of securities and decision regarding the dividend declaration for the company taking into consideration various factors.

CO4: Calculation and managing the working capital requirement with respect to cash, inventory and receivables for the companies.

UNIT-A		CO Mapping
•	Financial Management: An Overview, Nature, scope and objectives of financial management. Financial decision making and types of financial decisions. Finance as a strategic function. Role of finance manager.	1
•	Agency problem. Stock price maximization and agency costs. Alternatives to stock price maximization. Stakeholders' wealth maximization. Risk-return framework for financial decision making.	1
•	The Time Value of Money. Calculation of Rate of Interest, Present Value. Future Value. Importance of time value for money in taking financial decisions.	1
•	The Cost of Capital. Cost of debentures, cost of equity. Cost of preference shares and cost of retained earnings.	1
•	An overview of cost of capital specific and WACC and its practical application	1
UNIT-B		
•	Meaning and significance of Financial and operating leverage and evaluation of financial plans (EBIT-EPS analysis).	2
•	Capital Structure and Firm Value	2
•	Theories of capital structure-NI, NOI, MM Hypothesis without and with corporate taxes,	2
•	Capital Structure Decisions Pecking order theory, Signalling theoryand effect of information asymmetry on capital structure. Optimal capital structure. Determinants of Capital structure in practice.	2
• UNIT-C	Practical application of the theories of capital structure	2

• Valuation of Bonds and Stocks. Features of bonds, types of Bonds. Cash flow of the Bond. Pricing of Bonds 3 . Features of equity and methods of valuation of equity. 3 Dividend Policy and Firm Value Forms of dividends. Theories of relevance and irrelevance of dividend in firm valuation (Walter's model, Gordon's Model, MM Hypothesis. smooth stream dividend policy etc.) 3 Dividend Decision. Relevance of dividend policy under market imperfections. Traditional and Radical position on dividend. Issues in dividend policy. Types of dividend polices in practice (constant rupee dividend policy, constant dividend payout policy. Determinants of dividend policy **UNIT-D** 4 • Working Capital Policy. Concept and types of working capital. Operating and cash cycle. 4 • Estimation of working capital requirement. capital Working financing. Determinants of working capital. Components of working capital management. Cash management. 4 Cash and Liquidity Management. Baumol's Model Miller-OrrModel of managing cash. Receivables management Inventory Management dimensions of credit policy of a firm and 4 evaluation of credit policies; credit analysis. Inventory management

Text Book:

1. Srivastava, R. and Misra, R. *Financial Management*, New Delhi: Oxford UniversityPress, Latest Edition.

- 1. Jain, K., Khan, Y. M., Jain, K. P. and Khan, Y. M. *Basic Financial Management*, New Delhi: Tata McGraw-Hill Education, Latest Edition.
- 2. Horne. V. and Dhamija, S. *Financial Management and Policy*, New Delhi: Pearson Education, Latest Edition.
- 3. Chandra, P. *Financial Management: Theory and Practice*, New Delhi: Tata McGrawHill Education, Latest Edition.

Course Title: Operations Research II

Course Code: COM302

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: To acquaint the students with various quantitative techniques which are of great importance for quantitative decision-making.

CO2: After completion of course, students will be acquainted with the application of statistical techniques in business decision making.

CO3: This course is an introduction to a broad range of mathematical techniques for solving problems that arise in management to allocate resources and their effective utilization.

CO4: To understand the concepts and techniques of Operations Research for business decision making and to acquire required skills to solve various problems in OR.

Unit – A	CO Mapping
Sequencing Models : Introduction, Assumptions of Sequencing Models, Processing in Jobs Through Two Machines, Processing in Jobs Through Three Machines	1
Inventory control- Meaning, Inventory decisions, Types of Inventory, Factors affecting IC policy, Objectives of IC, Scope of IC, IC systems- P& Q, Inventory Models-Deterministic models (EOQ), Price break approach, Safety stocks- factors & methods, Approaches to IC- ABC, VED etc	. 1
Unit – B	
Replacement Theory- Introduction, Failure mechanism of items- Gradual & Sudden, Assumptions of Replacement Theory & Replacement decisions, Types of Replacement problems, Replacement Policy for item deteriorating gradually with use of time (without change in money value), Replacement Policy for item deteriorating gradually with use of time (with change in money value), Replacement Policy for item breaking down suddenly-Individual & Group Policy, Staff Replacement	2
Decision Theory- Introduction, Components- Act, Event & Outcome, Types of decision making- Certainty, Risk, Uncertainty, Decision making under Risk, Decision making under Uncertainty, Decision Tree Diagram, Standard Symbol	
Unit – C	
Dynamic Programming: Introduction, Need, Features, Procedure, ShortestRoute Problem Applications	3
Integer Programming: Introduction, Model Formulation, Cutting PlaneMethod, Graphical Method and Branch & Bound Method	3

Unit D

Markov analysis	4
Statistical Quality Control: Elements, techniques, control charts, rangechart, product control.	4
Simulation Models: Introduction, Steps In The Simulation Process, Merits & Demerits, Monte-Carlo method, The Lajwaab Bakery Shop Problem, Simulation and Inventory Control, Simulation And Queuing System, Simulation And Capital Budgeting, Limitations of Simulation	4
Goal programming: Formulation, single goal programming, ranking goals	4

- 1. Kalavathy, S. *Operations Research*. New Delhi :Vikas Publishing House.
- 2. Kapoor, V.K. Operations Research. New Delhi: Sultan Chand & Sons.
- 3. Paneerselvam, R. Operations Research. New Delhi: Prentice Hall of India.
- 4. Sharma, J.K. *Operations Research: Theory and Applications.* New Delhi:MacmillanIndia Ltd., New Delhi.
- 5. Taha, H.A. Operations Research: An Introduction. New Delhi: Prentice Hall of India.
- 6. Vohra, N.D. *Quantitative Techniques in Management*, Tata McGraw Hill Publishing Company Ltd.
- 7. Chawla, Gupta and Sharma. Operations Research. New Delhi: Kalyani Pub.

Course Title: Direct Tax Laws-II

Course Code: COM304

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: Assessment of different person under income tax with more emphasis on individual.

CO2: Understanding the hierarchy under income tax authorities and assessment procedures.

CO3: To get familiar with key concepts like appeals, revision, penalty, and offences under income tax act.

CO4: Mechanism of collection, recovery, and refunds of tax.

Unit A: Assessment	CO Mapping
Assessment of Agricultural Income	1
Assessment of Individuals	1
Assessment of HUF	1
Assessment of Firms	1
Assessment of Companies	1
Assessment of Cooperative Societies	1
Assessment in case of special provisions	1
Unit B: Income-Tax Authorities , Procedure for Assessment	
Central Board of Direct Taxes	2
Director General of income tax	2
• Assessing Officer	2
Meaning of Assessment	2
 Enquiry before assessment 	2
 Estimation by the valuation officer in certain cases 	2
 Kinds of assessment 	2
• Reassessment	2
Rectification of Mistake	2
Unit C: Appeals and Revision, Penalties, Offences and Prosecutions	
Judicial Authorities	3
Jurisdiction appeals	3
Appellate Tribunal	3
 Procedure in appeal to High court and supreme Court 	3
 Types of Penalties 	3
V F	

•	Procedure for levying Penalty	3
Unit D Refund	: TDS Advance tax and Collection and Recovery of Tax,	
•	Systems for collecting tax	4
•	Scheme of TDS	4
•	TDS for salary and other heads	4
•	Notice of Demand	4
•	Assesses in default	4
•	Tax Recovery officer	4
•	Tax Clearance certificate	4
•	Refund Procedure	4

Text Book:

1. Lal, B. B. *Income Tax*. New Delhi: Pearson Education, Latest Edition.

Reference Books:

• Powers to Waive Penalty

- 1. Singhania, V.K. and Singhania, K. *Direct Tax Law and Practice*. New Delhi: Taxmann Publication, Latest Edition.
- 2. Pathak, A. and Godiawala, S. *Business Taxation*. New Delhi: Tata McGraw-Hill Education, Latest Edition.
- 3. Nag, C. K. and Karmakar, C. *Direct and Indirect Tax*, New Central Book Agency, Latest Edition.
- 4. Ahuja, G and Gupta, G. *Systematic Approach to Taxation*. New Delhi: Bharat Publishing House, Latest Edition.

3

Course Title: Management Accounting-II

Course Code: COM306

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: The objective of this course is to acquaint the students about the role, concepts, techniques, and methodology relevant to accounting function and to impart knowledge regarding the use of contemporary issues in managerial decision making.

CO2: To acquaint students with concepts of cost and management accounting and their application in managerial decision making.

CO3: The course will enable the students to make efficient use of scarce financial resources for best possible output.

CO4: The course aims at enabling the students how the report must be maintained in order fulfill the requirements.

Unit – A	CO
 Budgetary control- concept of budget, budgeting and budgetary control, objectives, types of budgets, zero based budgeting, performance budgeting, cash budget, fixed and flexible budget 	Mapping 1
 Inventory management, Cash management and Receivable management 	1
 Decision making in management accounting, decision making process, steps in decision making, decision making styles 	1
Unit- B	
 Concept, Importance and Methods of Social Accounting 	2
 Concept, Importance and Methods of Human Resource accounting 	2
 Recent trends in published accounts 	2
Unit – C	
 Management control process: importance, limitations, 	3
functions of controller, duties and importance of controller	
Balance Score Card	3
Economic Value Added	3
 Concept and Measures of Performance Evaluation 	3
Unit- D	
Target Costing	4
Activity Based Costing System	4
Life Cycle costing	4
Value chain analysis	4

Text Book:

1. Khan, M. Y. and Jain, P. K. *Management Accounting*. New delhi. Tata McGraw-Hill Education., Latest Edition.

- **1.** Horngren, C. T., Sundem, G. L., Stratton, W. O. and Schatzberg, J. *Introduction to Management Accounting*. New delhi. Pearson Education, Latest Edition.
- **2.** Sekhar, R. C. and Rajagopalan, A. V. *Management Accounting*. New delhi. Oxford University Press, Latest Edition.

Course Title: Comprehensive Viva Voce

Course Code: COM317A

L	T	P	Credits
0	0	0	4

Course Outcomes: The outcome of this course is to observe the learnings of the students from the programme comprehensively. The students are here directed to recapture the concepts learnt during the programme and to explain in a professionally desired manner.

DAV UNIVERSITY, JALANDHAR

Scheme of Courses

Course Title: Financial Management-II

Course Code: MGT302

L	T	P	Credits
4	1	0	4

Course Outcomes:

CO1: This course introduces the student to know the relationship of financial management with other areas of business, sources of finance and measuring the risk and return for investment decisions.

CO2: The decision-making regarding investments by applying various techniques for evaluations.

CO3: The decisions making regarding mergers and acquisitions based upon quantitative data and decision of financing from lease and Hire purchases.

CO4: Managing the portfolio based upon different theories, and financing of current asset based upon different theories.

Unit-A	CO Mapping
Financial Management an overview	1
Financial Management and Accounting	1
 Financial Objectives and Organizational Strategy 	1
Sources of Long Term Finance	1
Raising Long Term Finance	1
 Concepts and Tools Used in Measuring Risk and Return 	1
Unit-B	
 Capital Budgeting: meaning, significance and process. Estimation of Project Cash Flows 	2
Capital Budgeting: Extensions	2
 Understanding Different Types of Projects 	2
Payback Period method, Accounting Rate of Return	2
 Techniques of Decision making: Non-discounted and Discounted Cashflow Approaches 	2
 Net Present Value, Profitability Index, Internal Rate of Return, Discounted Payback Period., 	2
 Ranking of projects with unequal lives. Capital Rationing (Elementary Level). 	2
Risk Analysis in Capital Budgeting	2
 Ranking of Competing Projects 	2
Unit-C	
 Meaning And definitions of Mergers and Acquisitions 	3
 Synergies and Advantages from M&A 	3
M&A Cost Benefit Analysis	3

Merger as a Capital Budgeting Decision
Leasing and Hire Purchase (Features and Types)

Unit-D

Portfolio Theory: Portfolio Return, Portfolio Risk, Optimum Portfolio
 Asset pricing Models: CAPM, Measuring Beta, Arbitrage Pricing
Theory, CML and SML
 Project Finance, Hybrid Financing
 Financing Current Assets and Strategies of Financing
 Bank Financing: Recommendations of Tandon Committee and Chore
Committee

Text Book:

1. Srivastava, R. and Misra, R. *Financial Management*. New Delhi: Oxford UniversityPress, Latest Edition.

- 1. Jain, K., Khan, Y. M., Jain, K. P. and Khan, Y. M. *Basic Financial Management*. New Delhi: Tata McGraw-Hill Education, Latest Edition.
- 2. Horne, V. and Dhamija, S. *Financial Management and Policy*. New Delhi: Pearson Education, Latest Edition.
- 3. Chandra, P. *Financial Management: Theory and Practice*, New Delhi: Tata McGrawHill Education, Latest Edition

FINANCE

Course Title: FINANCIAL MARKETS AND SERVICES

Course Code: COM 352 A

L	T	P	Credits
3	1	0	3

Course outcomes:

CO1: Students will learn about financial system, its components, government policies, banking industry.

CO2: Understand the concept of financial market, different financial instruments and about SEBI.

CO3: Students will know about various non - banking financial companies, mutual fund and insurance companies.

CO4: They will know how foreign exchange markets run, their problems and how to manage risk.

Unit A	CO Mapping
 Overview of the Indian Financial System- Introduction, Components of Financial System, Functions 	1
 Primary market-Overview, Functions, Methods of floating new shares, Players in primary market, Benefits of primary market 	1
 Secondary market-Overview, Functions, listing of securities, functioning of stock exchanges, Clearing and Settlement procedure 	1
Unit B	
 Money market-Overview, Money vs capital market, Key Features, Instruments of money market, Money market reforms and recent trends inIndia 	2
 Derivative Markets- Overview, Participants in derivative markets, Functions of derivative markets, Types of derivative contracts or instruments 	
Bond market, Mortgage Market-Overview, Functions	2
Unit C	
 Discounting- Concept, Tradition vs Bill financing; Factoring- Meaning, Functions, Types; Forfeiting- Meaning, Working, Benefits and drawbacks; Discounting vs Factoring; Factoring vs forfeiting 	3
 Credit rating- Concept, Functions, Credit rating process, Uses, Creditrating agencies in India 	3
 Venture capital-Concept, stages of venture capital financing, Methods ofventure financing, Venture capital in India 	3
Unit D	
 Mutual funds- Concept, Structure, Types, Performance measurement of Mutual funds, Benefits, Mutual fund industry in India 	4
 Investment Banking-Concept, Areas; Merchant Banking-Concept, Functions, Types of financial services; Investment vs Merchant banking 	4
 Securitisation- Concept, Securitisation vs Factoring, Participants, Process, Mechanism of Securitisation, Benefits, problems, regulatoryframework 	4
 Other financial services- Private equity, Industrial finance, Credit cards services, Stock broking, Custodian services. 	4

Text Book:

Khan, MY. Financial Services. New Delhi: Tata McGraw Hill, Latest Edition

Reference Books:

Gordon, E. and Natarajan, K. "Financial Markets and Services" Himalaya Publishinghouse, Latest Edition

Bhole, L.M. "Financial Institutions and Markets". Victoria: Tata McGraw-Hill, LatestEdition

Shanmugam, R. "Financial Services", Wiley Publications, Latest Edition

Swain, P.K. "Fundamentals of Financial Derivatives". Himalaya Publishing house, LatestEdition

Course Title: Electronic Banking and Risk Management

Course Code: COM351A

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Students will learn about internet banking and its components

CO2: To get insight into technological, procedural, and legal issues related to internet banking

CO3: Understand the concept of managing the risk with specific reference to techniques for assessment along with asset and liability management.

CO4: The students will be able to apply the knowledge with respect to security control, and essential elements of e banking practices.

Unit- A	CO Mappin g
Introduction to Electronic Banking – Core Banking	1
 E-Banking – The Indian Scenario: Entry of Indian Banks into Net Banking, Products and Services offered, The Future Scenario 	1
Online Banking – Facilities provided and Security issues	1
• Components of E-Banking	1
Cheque Truncation, Microfiche, Phone and Mobile Banking	1
• Information Technology – Recent trends – Banknet, RBI net, Datanet, Nicnet, Internet, E-mail etc.	1
 Unit-B Impact of technology upgradation on banks- Effect on Customers and Service Quality, Global Developments in Banking 	2
 Electronic Funds Transfer Systems – plain messages (Telex or Data communication) Structured messages (SWIFT, etc) –NEFT, RTGS 	2
 Legal issues involved in Internet Banking Unit-C 	2
 Types of Risks associated with Internet Banking (Operational Risk, Security Risk, Reputational Risk, Liquidity Risk, Strategic Risk, Credit and Compliance Risk) 	3
 Techniques for assessment and management of various risks 	3
• Asset–liability management in banks, Role of RBI	3
Unit-DSecurity control practices for E-Banking	4 4
 Sound practices for managing Outsourced E-Banking Systems and Services Authorisation practices for E-Banking application 	4

	Scheme of Courses	4
•	Audit trail practices for E-Banking	
•	Practices to help maintain the privacy of customer E-Banking information	4
•	Capacity, Business continuity and contingency planning practices for E-Banking	4

Text Book: Marrison, Christopher Ian, "The fundamentals of risk measurement", New York: McGraw Hill.

- 1. Marshall, Christopher Lee, "Measuring and Managing Operational Risks in Financial Institutions: Tools, Techniques, and Other Resources", Singapore, New York: John Wiley.
- 2. MacDonald and Koch, "Management of Banking", Thomson, London.
- 3. Bidani, S.N., "Banking Risks", Vision Books. 5. Joshi, V.C. and Joshi, V.V., "Managing Indian Banks", Sage Publications.88

Course Title: Forex Management

Course Code: COM355

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Demonstrate comprehensive knowledge regarding foreign exchange markets.

CO2: Understand the various types of derivative instruments and their operations in forex market

CO3: Analyse the foreign exchange exposures and their management strategies

CO4: Discuss the tax treatment of various derivatives along with concept of FDI.

Unit – A (Nature of Company)	CO Mapping
Foreign exchange markets- Introduction and Types	Mapping 1
Transactions and Quotation of Foreign Exchange Rates	1
Official and Free Market Rates, Cross Rates and Forward Rates	1
Determination of Exchange Rates, Triangular Arbitrage	1
Unit- B	
Currency Futures- Introduction, Future Contract and Market Operations	2
• Currency Futures & Options- Spot Exchange Rate, Future Contracts	2
and Future Prices, Future options	
Currency Swaps- Introduction, Structure, Swap Risk	2
Unit- C	
Economic Fundamentals and their importance	3
 Financial and Socio Political Factors 	3
• Corporate Exposure Management: Strategies for Management of	3
Economic Exposure	
Unit- D	
• Tax Treatment	3
Foreign Direct Investment	4
Interest Rate Derivatives	3

DAV UNIVERSITY, JALANDHAR

Text Book:

Scheme of Courses

1. Cheol, S. E. and Bruce G. R. *International Financial Management*. New Delhi: Tata McGraw Hill, Latest Edition.

- 1. Apte, P.G. *International Financial Management*. New Delhi: Tata McGraw Hill, Latest Edition.
- 2. Shapiro and Alen, *Multinational Financial Management*. New Delhi: Wiley, Latest Edition.
- 3. Eiteman, K. D. *Multinational Business Finance*. New Delhi: Pearson Education, Latest Edition

Course Title: Personal Financial Planning

Course Code: COM356

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: An in-depth understanding of components, process and underlying precautions required for personal financial planning.

CO2: Application of essential tools to measure risk and return in portfolio.

CO3: Use of investment strategies for designing a personal financial plan along with in depth understanding of investment, retirement, insurance, tax and estate planning.

CO4: Ability to take sound and ethical investment decision with the help of thorough understanding of investment vehicles and regulatory environment prevalent in the economy.

UNIT-A	CO Mapping
Concept of Financial Planning	1
 Components of financial planning 	1
 Precautions in financial planning 	1
UNIT-B	
Meaning of risk	2
 Types of risks 	2
 Difference between risk and uncertainty 	2
Balancing of risk	2
Managing Investment Risk	2
Measuring Investment Returns	1
UNIT-C	
Investment Strategies	3
Insurance Planning	3
Retirement Planning	3
Tax and Estate Planning	3
UNIT-D	
Investment Vehicles	4
 Importance and strategies for investment vehicles 	4
Regulatory Environment	4
Ethical Issues in personal financial planning	4

Text Book:

1. NISM, Workbook of Certified Personal Financial Advisor (CPFA) Examination, SEBI, Latest Edition.

- 1. Kapoor, J. *Personal Finance*. New Delhi: Tata McGraw Hill, Latest Edition.
- 2. Maudra, J. Personal Finance. New Delhi: Pearson Education, Latest Edition.

Course Title: Financial Reporting

Paper Code: COM341

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Interpret how accounting standards affect the financial reporting process

CO2: Analyze how the business transactions relating to valuation and computation of inventory, lease is recorded in main financial statements

CO3: Classify the provisions related to income taxes, employee benefits and effect of change in forex rates

CO4: develop appropriate skills required to analyze financial statements and disclosures regarding financial instruments

Unit -A (The Regulatory and Financial Reporting Framework)	CO
• IASB (International Accounting Standard Board) – The role and the Standard Setting Process	Mapping 1
 Indian Accounting Standards on presentation of Financial Statements 	1
Revenue from Contracts with Customers	1
 Indian Accounting Standards on Measurement based on Accounting Policies 	1
Accounting for Government Grants	1
Unit – B (Indian Accounting Standards on Assets of the Financial Statement)	
Valuation of Inventories	2
Computation of Lease	2
Valuation of Property, Plant and Equipment	2
Valuation of Intangible Assets	2
Unit – C (Indian Accounting Standards on Liabilities of the Financial Statement)	
Provisions related to Income Taxes	3
Provisions related to Employee Benefits	3
• The Effects of Changes in Foreign Exchange Rates	3
Provisions, Contingent Liabilities, and Contingent Assets	3
Unit – D (Accounting and Reporting of Financial Instruments)	
Scope and Definitions of Financial Instruments	4

- Financial Instruments: Equity and Financial Liabilities
- Classification and Measurement of Financial Assets and Financial
 Liabilities
- Disclosure Practices 4

Text Book:

T.P. Ghosh, Accounting Standards and Corporate Accounting Practices, Taxman.

- 1. Chartered Institute of Management Accountants. CIMA Dictionary of Finance and Accounting.London: Bloomsbury.
- 2. S. Agarwal, Manual of Accounting Standards, Snow White.

Course Title: Strategic Cost ManagementPaper

Code: COM342

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Concept and relevance of SCM in practical world.

CO2: Techniques associated with lean system and innovation to facilitate cost efficiency and system.

CO3: To get familiar with key cost management techniques used in industry to optimize cost.

CO4: Criteria of performance evaluation.

Unit -A (Introduction to Strategic Cost Management)	CO Mapping
Meaning, Nature and Significance of Strategic Cost Management	1
 Limitations of Traditional Cost Management, Traditional vs. Strategic Cost Management 	1
Introduction/Characteristics of the Modern Business Environment	1
Cost of quality, Total Quality Management, Activity Based Budgeting	1
Unit – B (Lean System and Innovation)	
Just-in-time: Features, Impact and Performance Management	2
 Principles of Kaizen Costing and 5 S's 	2
Total Productive Maintenance	2
Six Sigma and its Applications	2
Business Process Re-engineering: Concepts, Principles and Main Stages	2
Unit – C (Cost Management Techniques)	
Target Costing: Features, Advantages and Components	3
• Product Life Cycle Costing: Stages, Characteristics, Benefits and Uses	3
Pareto Analysis: Usefulness and its Application	3
• Theory of Constraints: Steps, Types, Operational Measures and AccountingIssues	3

Unit – D (Performance Evaluation)

Responsibility Accounting and Divisional Performance Evaluation
 Transfer Pricing
 Strategic Performance Measurement- Balance Scorecard
 4

Text Book:

Jawahar Lal, Strategic Cost Management, Himalaya

Reference Books:

Saravana Prasath, Strategic Cost Management and Performance Evaluation, Padhuka

MARKETING AND INTERNATIONAL BUSINESS

Course Title: Retail Management

Course Code: COM357

L	T	P	Credits
3	1	0	3

Course Outcomes:

On completion of this course, students will be able to:

CO1: Underline the concept of retailing and challenges and opportunities available for retail industry in present scenario.

CO2: Evaluate the consumer taste and preference with reference to retail industry and application of segmentation, targeting and positioning in retailing.

CO3: Developing retail mix strategies for selection of product, setting price, and promotion tools for different retail formats.

CO4: Examine the concept of retail operation, supply chain and inventory management.

Unit – A	CO Mapping
Retailing Environment : An overview: Introduction, Evolution & Challenges of Retailing; Types of Retailers.	1
Ethical & Security Issues in retailing, Retailing in other countries, opportunity in Retailing, multichannel retailing. Unit – B	1
Strategic Retail Planning : Strategic Retail Planning Process; Understanding the Retail Customer; Delivery value through retail formats; Role of Customer services and Relationship Marketing in Retail,	2
Retail location & Site decision. Retail buying. Retail Market Segmentation, Evaluating Areas for location. Unit – C	2
Retail Mix : Product Merchandise; Pricing decisions in retailing; Promotion& Communication Mix in Retail and Multi-channel retailing, managing retail services; Category management.	3
Merchandise management process overview, considerations in setting upretail prices; Store design objectives. Unit – D	3
Retail Operations : Supply chain management & vendor relation's role in Retail; Management of Human Resources; Financial Management Issues in Retail; The strategic profit model, the profit path.	4
Store operations - size & place allocation , Store Maintenance, Inventory Management; FDI in Retailing.	4

- 1. Berman and Evans. Retail Management. New Delhi: Practice Hall, Latest Edition.
- 2. Levy and Weitz. Retailing Management. New Delhi: Tata McGraw Hill, Latest Edition.
- 3. Dunne, Lusch and Gahle. Retailing. New Delhi: Cengage learning, South Western, Latest Edition.
- 4. Dairs and Ward. Managing Retail Consumption. New Delhi: John Wiley & Sons.
- 5. Bajaj, C. Retail Management. New Delhi: Oxford Publication, Latest Edition.

- 6. Pradhan, C. Retailing Management. New Delhi: Tata McGraw Hill, Latest Edition.
- 7. Varley, R. Retail Management. Noida: Macmillan, Latest Edition.

DAV UNIVERSITY, JALANDHAR

Scheme of Courses

Course Title: Consumer Behaviour

Course Code: COM358

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Understanding consumer market segmentation and positioning strategies.

CO2: To acquaint students with consumer motivation, personality, and perceptions.

CO3: Understanding consumer Attitude formation and change strategies.

CO4: To understand effect of reference groups, family, social class, and culture on consumer.

CO Mapping

Unit- A

Consumer Culture, Consumer Behaviour, Consumer and society, Market Segmentation, Targeting, Personality: Theories, Product Personality, Self-image.

Unit- B

Motivation: Nature and Types of Motives, Types of Needs. Concept and Elements of Perception, Dynamics of perception, Consumer Imagery. Consumer Learning: Elements of learning, Behavioural and Cognitive Learning Theories, Functions of Attitude, Attitude Theories: Tricomponent, Multi attribute and Cognitive Dissonance, Attitude formation, Attitude Change Strategies

Unit- C

Group behaviour: Meaning and types of group, Reference Groups, Family decision making, Family Life Cycle, Culture: Values and Norms, Characteristics and Effect on Consumer Behaviour, Sub culture, Cross cultural consumer, Social Class

Unit- D

Consumer Research: Introduction, process, types. Consumption and Post purchase behaviour: Type of purchase decisions, Consumer satisfaction, and Customer loyalty.

Text Books:

- 1. Schiffman, L.G. and Kanuk, L.L., 'Consumer Behavior', Pearson Education
- 2. Kumar, Dinesh., 'Consumer Behaviour', Oxford University Press

- 1. Loudon, D. and Bitta, D., 'Consumer Behaviour', Tata McGraw Hill
- 2. Assael, H., 'Consumer Behaviour in Action', Cengage Learning
- 3. Blackwell, R.D., Miniard, P.W. and Engel, J.F., 'Consumer Behaviour', Cengage Learning

Course Title: E-Business Course Code: COM359

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: Develop a comprehensive digital marketing strategy.

CO2: Make use of search engines and social networking sites for e-business promotion.

CO3: Apply measurement techniques to evaluate the digital marketing efforts.

CO4: Evaluate the social media platforms and formulate social media marketing strategies.

Unit – A	CO Mapping
Starting an Online Business Steps for starting online business, Choosing and Equipping E-business, Selecting and choosing the right web host and design tools, Developing a website and blog for e-business, Optimizing the website for Search Engine	1
Unit – B Digital Marketing Introduction to Digital Marketing, Pay per Click Advertising, DigitalDisplay Advertising, Mobile Marketing, Email Marketing	2
Unit – C Social Media Marketing Developing social media marketing plan, Marketing through facebook, Instagram, Youtube and other leading social media channels	3
Unit – D Analytics and Planning Developing analytics for e-business, Analysing Acquisition, Behaviouraland Conversion reports, Strategy and Planning	4

- 1. Holden Greg, Starting an Online Business for Dummies, Wiley Publishing, Latest Edition
- 2. Dodson Ian, The art of Digital Marketing, Wiley Publishing, Latest Edition
- 2. Schneider Gary, E-Marketing, Cengage Learning, Latest Edition
- 3. KulkarniParag, Jahirabadkar and ChandePradip, E-Business, Oxford University Press, Latest Edition
- 4 Ahuja Vandana, Digital Marketing, Oxford University Press, Latest Edition

Course Title: Services Marketing

Course Code: COM360

L	T	P	Credits
3	1	0	3

Course Outcomes:

CO1: To make students acquaint with service perceptions and gap models **CO2:** Understanding Service Industry design models and importance of physical evidence.

CO3: Understanding importance of Customer and Employees in service delivery.

CO4: Understanding communication channels in service delivery.

Unit – A	CO Mapping
Introduction to Services : meaning, importance, growth and characteristicsof services, difference between goods and services, challenges for service marketers, Services marketing mix	1
The gaps model of service quality: the customer gap, the provider gaps, closing the gaps, Consumer behaviour in services: consumer choice, service purchase, consumer experience, evaluation, customer expectations of service: meaning and type of service expectations, zone of tolerance, factors influencing expectations, various issues of service expectations, customer perceptions of service: customer satisfaction, service quality, service encounters.	1
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1
Service recovery : the recovery paradox, customer's response to servicefailure, customer's recovery expectations, recovery strategies, service guarantees.	2
Service development and design : new service development, types of new services, stages in new service development, service blueprinting, Physical evidence and servicescape: Physical evidence, types and roles of servicescape, framework for understanding servicescape, environmental dimensions of the servicescape, and guidelines for physical evidence strategy.	2
Employees' role in service delivery : service culture, critical importance of service employees, boundary-spanning roles, strategies for delivering service quality through people, customer-oriented service delivery	2
Unit – C	
Customers' roles in service delivery: importance of customer in service delivery, customers' roles, self-service technologies- the ultimate in customer participation, strategies for enhancing customer participation, recruit, educate and reward customers, manage the customer-mix.	3

DAV UNIVERSITY, JALANDHAR

Scheme of Courses

Delivering service through intermediaries and electronic channels: service distribution, direct channels, franchising, agents and brokers, electronic channels, common issues involving intermediaries, strategies for effective service delivery through intermediaries Managing demand and capacity: underlying issue, capacity constraints, demand patterns, strategies for matching capacity and demand, challenges and risks in using	3
yield management, waiting line strategies when demand and capacity cannot be aligned Unit – D	
Integrated services marketing communications : need for coordination in marketing communication, key reasons for service communication, four categories of strategies to match service promises with delivery	4
Pricing of services : three key ways that service prices are different for consumers. approaches to pricing services, pricing strategies that link to thefour value definition,	4

- 1. Adrian, P. The Essence of Services Marketing. New Delhi: Prentice Hall India, LatestEdition.
- 2. Sanjay, P. Services Marketing. Mumbai: Himalaya Publishing House, Latest Edition.
- 3. Christopher, L., Wirtz, J. and Chatterjee, J. Services Marketing: People, Technology, Strategy. New Delhi: Pearson Education, Latest Edition.
- 4. Rama, K. and Rao, M. Services Marketing. New Delhi: Pearson Education, Latest Edition.
- 5. Jain, J. and Singh, P. *Modern Marketing of Services-Principles and Techniques*. Regal Publications, Latest Edition.
- 6. Bhandari, d. and Sharma, A. Marketing of Services. Vrinda Publications, Latest Edition.
- 7. Chand, B. Marketing of Services. Rawat Publications, Latest Edition.
- 8. Chowdhary, N. and Chowdhary, M. *Textbook of Marketing of Services*. New Delhi: MacMillan India, Latest Edition.
- 9. Zeithmal, A. and Bitner, M. Services Marketing. New Delhi: Tata McGraw Hill, LatestEdition.

Course Title: International Business

Paper Code: COM343

L	T	P	Credits
3	1	0	3

Course Outcomes: On completion of this course, the students will be able to:

CO1: To understand the importance of growing global business today and the effect of international business on India.

CO2: To able to devise basic strategies which a manager must follow in order to survive in a competition

CO3: To explain the business expansion abroad and key issues related to their operations in other countries.

CO4: To understand factors Influencing FDI, Need of FDI and Future perspectives of International Business.

Unit -A Introduction to International Business and InternationalBusiness Environment Meaning, Features of International Business, Evolution of InternationalBusiness	CO Mapping 1
Reasons to Study International Business	1
Drivers of International Business, International Business and DomesticBusiness Compared	1
Modes and specifications of starting international ventures	1
Globalisation impact and significance	1
International Business Environment: Economic, demographic, cultural and political-legal environment(An Overview)	1
Unit – B Global Trade theories, Tariff and Non- Tariff Barriers, Multinational Corporations, BOP	
Absolute advantage theory	2
Comparative advantage theory	2
Factory proportion theory and Leontief paradox	2
Product life cycle theory	2
National competitive advantage theory	2
Tariff and Non-Tariff Barriers	2
Multinational Corporations: - Nature, Goals, How Can MNCs Become Acceptable?	2
BOP- Balance of payment account and its components	2
Unit – C Integration Between Countries, International Organizations and Arrangements	
Forms of regional integration	3
	3
Impact of Integration	

Scheme of Courses	3
Major Regional Trading Groups: - EFTA, NAFTA, APEC, ASEAN	

International Organizations: WTO - Its objectives, Functions, principlesand its	3
organizational structure.	
An overview of other Supporting organizations – UN, World Bank and IMF	3

Unit – D Foreign Direct Investment, Future of International Business

Nature 6	& Need of FDI							4
Theorie	s of FDI							4
Factors	Influencing FDI	[4
Future	perspectives	of	International	Business:	-	Future	Direction,	4
Challen	ges of Internatio	nal E	Business					

Text Book:

1. Aswathappa, K., "International Business", New Delhi: Tata McGraw-Hill, LatestEdition

- 1. Charles, W.L. Hill and Jain, Kumar, Arun, "International Business", Tata McGraw-Hill, New Delhi
 - 2. Bennett, R., "International Business", Pearson Education
 - 3. Daniels John. D. Lee H. Radenbaugh and David P Sullivan. *International Business*, Pearson Education

Course Title: Export Import Procedures and Documentation

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 Credits

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Course Code: COM344

Course Outcomes: On completion of this course, the students will be able to

CO1: Acquire a basic understanding of the structure of shipping terms encompassing Incoterms 2020.

CO2: Identify and understand the different types of Import/Export Documents and also they would recognize export-import Procedure.

CO3: Prepare the necessary export & import documents based on requirements.

CO4: Learn the fundamentals of the numerous exporter incentives and rules governing the custom clearance process.

CO5: Recognize the role of Exim banks and understand concepts of export finance and marketing.

UNIT-I	CO Mappin g
EXIM Policy Framework: Policy Framework for India's Foreign Trade in Pre-and Post-Liberalization Era	1
Setting up Export Company IEC Number / RCMC from Export PromotionCouncil	1
Terms of Shipment, Processing of Export Order	1
Import Procedure: Trade enquiry, procurement of import license and quota, obtaining foreign exchange, placing order	2
Making payment and closing of transactions	1
UNIT-II	
Commercial Documents: Commercial Invoices, Bill of lading, Airway Bill, Bill of Exchange, letter of credit	2
Regulatory documents: GR Form, PP form, VP or COD form, SOFTEX form, shipping bill, marine insurance policy	2
Export Assistance documents: Application form for registration, duty drawbacks, REP License and CCS.	2
Documents required by importing countries and misc. Bill of Entry, Bank Realization Certificate, Insurance Certificate, Consular Invoice and other related documents. Performa Invoice Packing List, Inspection Certificate, Certificate of Origin, Shipping Bills, AR1 Form, Mate's Receipt,	2
UNIT-III	
ECGC, ECGC Policy,	3
Marine Insurance Policy, Canalization Policy	3
Methods and Terms of Payments for Exports; Letter of Credit, Instruments of Payment	3
Credit and Foreign Exchange Risk; Types of Risks, Quality control and Pre-Shipment Inspection.	3
Export Incentives: Major Incentives and Procedures for claiming them, Duty Exemption Schemes, Duty Remission Schemes, EPCG Scheme	3

Regulations and Procedures Excise and Custom Clearance of Imports and Export Cargo – Regulations and Procedures	3
UNIT-IV	
Methods of Financing: Pre and Post-Shipment Finance, Role of EXIM Banks,	4
Export Marketing and Different forms of International Trades	4
Information Technology and International Business: Electronic Procurement and Marketing,	4
Electronic Logistics	4

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